

Central
Bedfordshire
Council
Priory House
Monks Walk
Chicksands,
Shefford SG17 5TQ



**TO EACH MEMBER OF THE
EXECUTIVE**

25 November 2011

Dear Councillor

EXECUTIVE - TUESDAY 6 DECEMBER 2011

Further to the Agenda and papers for the above meeting, previously circulated, please find attached the following reports:-

8. Draft Budget 2012/13 and Medium Term Financial Plan 2012-2016

Attached is the draft budget 2012/13 and Medium Term Financial Plan 2012-2016 report.

9. Capital Programme 2012/13 to 2015/16

Attached is the Capital Programme 2012/13 to 2015/16 report.

Should you have any queries regarding the above please contact Sandra Hobbs, Committee Services Officer on Tel: 0300 300 5257.

Yours sincerely

Sandra Hobbs
Committee Services Officer
email: sandra.hobbs@centralbedfordshire.gov.uk

This page is intentionally left blank

Meeting: Executive
Date: 6 December 2011
Subject: Draft Budget 2012/13 and Medium Term Financial Plan 2012 to 2016
Report of: Cllr Maurice Jones, Deputy Leader and Executive Member for Corporate Resources
Summary: The report proposes the draft Budget for 2012/13 and updates the Medium Term Financial Plan as previously approved by Council in February 2011.

Advising Officer: John Unsworth, Assistant Chief Executive, Resources
Contact Officer: Charles Warboys, Chief Finance Officer
Public/Exempt: Public
Wards Affected: All
Function of: Executive
Key Decision No
**Reason for urgency/
exemption from call-in
(if appropriate)** Not applicable

CORPORATE IMPLICATIONS

Council Priorities:

Decisions on the Budget and the Medium Term Financial Plan need to be taken in the context of the Council's priorities (set out in paragraph 8 below).

Financial:

The financial implications of the Budget and Medium Term Financial Plan are set out in the report.

Legal:

The Local Government Finance Act 1992 stipulates that the Council must set an amount of council tax payable for the financial year 2012/13 by 11 March 2012.

Before calculating the level of council tax payable, the Council must consult representatives of non-domestic ratepayers in its area.

The Council's Constitution requires the Executive to publish a timetable for making proposals to the Council in respect of the budget.

The efficiency proposals outlined in Appendix D to the report may result in some employees being made redundant. In those circumstances, the Council is required to undertake consultation with appropriate representatives of the employees who are affected by the proposals.

Risk Management:

In considering the budget proposals, it is necessary to take account of the associated risks and in particular paragraph 23 below. The final Budget Report to Full Council in February will include a statutory section on the Section 151 Officer's assessment of the key risks to the Council.

Staffing (including Trades Unions):

Staffing implications are set out in the report and appendices.

Equalities/Human Rights:

Where appropriate, Equalities Impact Assessments will be carried out for proposals.

Community Safety:

Amendments to some budgets may have an impact on the delivery of community safety priorities in the future. Specific proposals will be subject to detailed review by officers.

Sustainability:

Key sustainability issues, such as climate change, represent opportunities for the Council to make efficiency savings by decreasing energy use and the total spend on energy. Failure to take action leaves the Council vulnerable to the impact of increasing energy prices.

Overview and Scrutiny:

Overview and Scrutiny Committees will consider the budget proposals in their December cycle of meetings.

RECOMMENDATION:

1. that the Executive:

approves the draft budget proposals for 2012/13 as the basis for consultation with the Overview and Scrutiny Committees and other interested parties

Reason for Recommendation:

To enable extensive consultation on the draft Budget 2012/13 and Medium Term Financial Plan 2012-2016 prior to recommendations by the Executive to Full Council in February 2012

Executive Summary

The Council approved the Medium Term Financial Plan (MTFP) for 2011/12 to 2014/15 in February 2011, following the Comprehensive Spending Review which announced substantial reductions in funding for local authorities. The MTFP has been updated and extended to 2015/16 and an initial draft budget for 2012/13 prepared reflecting further changes in funding and cost pressures and efficiencies, including those realised in 2011/12.

INTRODUCTION

1. The MTFP is intended to set out a sustainable and affordable financial plan that addresses the Council's priorities over the next four years. It should provide for realistic levels of spending, not dependent upon the use of one-off reserves. It should provide for a prudent level of reserves for contingencies.
2. The draft budget for 2012/13 sets out the Council's finances for 2012/13 and identifies the efficiencies required to produce a balanced budget in the light of the ongoing reduction in funding from Central Government and other pressures. £10.5M of efficiencies are identified for 2012/13 to produce a balanced budget. A further £29.1M of efficiencies are required over the subsequent three years to achieve the draft MTFP.
3. The Capital Programme is not included within this budget report as it is subject to a separate report to Executive on this agenda. However, the revenue implications of the draft capital programme as set out in that report are reflected here. A separate report in respect of the Housing Revenue Account is presented to this Executive at Agenda Item 10. Fees and Charges will be separately considered in forthcoming Overview and Scrutiny meetings. The report also sets out at paragraph 26, the proposed timetable for consideration of the budget and MTFP leading up to their approval at Council in February 2012.

BACKGROUND

4. The initial Comprehensive Spending Review announcement on 20 October 2010 was for a 28% reduction in Government funding support to councils over four years with substantial "front loading" of the reduction, which caused considerable problems in the previous financial year. The Local Government Finance Settlement closely followed the initial announcements, albeit with the position complicated by transfers between different grant streams.

5. There are significant social and economic drivers of change within Central Bedfordshire across the medium term and beyond, particularly:
- Demographic growth by 2016, including an:
 - 8% increase in the population;
 - 30% increase in the over 75's population; and
 - 48% increase in the over 85's population
 - Child protection cases have increased by 65% over the period 2009 to 2011; mainly in the light of the Baby Peter case;
 - Schools moving to Academy status and out of local authority control;
 - The transfer of public health responsibilities to local government in 2013.

Additionally, technological change is having a profound impact on the delivery and public access to services; this is reflected in use of the internet and social media.

6. The Medium Term Financial Plan (MTFP) has been updated against a background of significant challenges. The Comprehensive Spending Review 2010 (CSR10) reduced LA funding by 28% over four years and the resultant Formula Grant was only defined with any clarity for 2011/12 and 2012/13. Estimates of funding for future years have been made but should be considered as indicative only at this stage. There remains uncertainty around some major grants such as Dedicated Schools Grant (DSG) and Local Authority Central Spend Equivalent Grant (LACSEG), which has again required estimates to be made.
7. The national and European economies remain in a parlous state, with major concerns around the future of the euro currency and other European economies. There is a continuing high level of UK inflation (RPI 5.4 %; CPI 5.0% for October 2011) but interest rates remain very low, with base rate fixed at 0.5. Economic growth has been low and some commentators are warning of a further recession. Against this unsettled background it is important that the Council establishes a level of reserves which allows it to withstand unanticipated financial impacts of future developments at a local and national level.

Council priorities

8. The Council approved revised priorities and outcomes in February 2010 and a vision for Central Bedfordshire was developed in consultation with key partners and a Sustainable Community Strategy was approved by Council in June 2010. The priorities and respective outcomes endorsed are:

Supporting and caring for an ageing population

1. Truly vulnerable adults are safeguarded
2. Residents are enabled to make appropriate choices to meet their own needs and the 'market' is stimulated to respond to those needs where appropriate

Educating, protecting and providing opportunities for children and young people

3. Educational attainment is raised
4. Truly vulnerable children are protected

Managing growth effectively

5. Housing growth is complemented by growth of businesses and jobs
6. A suitable mix/quality of housing is available to meet the needs of current and future communities

Creating safer communities

7. The area remains a safe one
8. The area is kept clean but with increased emphasis on self help

Promoting healthier lifestyles

9. Residents are enabled to lead healthier lifestyles.

9. Whilst the current vision and priorities remain valid and are driving the allocation of resources, a process of review is planned by the new political leadership of the Council. It is expected that this review will involve stakeholders and partners and will be largely influenced by the views of local residents.

To inform the review, the Council conducted a residents' survey in the autumn of 2011 to establish public priorities on Council expenditure. Residents were also invited to provide feedback on the overall performance of the Council and their perceptions of services.

Headline results on Council performance are included in Appendix A. The results illustrate that the Council is improving its performance in key areas such as overall customer satisfaction (up by 11% from 2009), customer information (up by 14% from 2009) and quality of services (up by 10% from 2009).

The results also show that concerns about job prospects have increased and, although there has been a slight increase in public perceptions of the Council's delivery of value for money, a significant proportion remain neutral on this topic.

Opinions on specific services have generally improved since 2009, with the exception of Leisure Services where satisfaction has dropped by 6%. Although baseline data was not available in 2009, service satisfaction with Roads and Pavements is relatively low at 23%.

The performance results from the surveys, together with public feedback on budget issues can be used to inform and influence the Council's budget objectives. This applies to both the Capital and Revenue Programme.

Economic Outlook

10 (a) Inflation

As explained already, the national and European economies remain in a parlous state, with major concerns around the future of the euro currency and other European economies.

There is a continuing high level of UK inflation (RPI 5.4 %; CPI 5.0% for October 2011) but interest rates remain very low, with base rate fixed at 0.5% for the last 31 months since March 2009.

(b) Quantitative Easing

The Bank of England announced a £75 billion extension to quantitative easing (QE) in October. This is to be kept under review and will be re-considered in the Bank of England's Monetary Policy Committee meetings in December and January.

(c) Economic Growth and Unemployment

The Bank's Quarterly Inflation Report has painted a bleak picture as economic growth was downgraded to around 1% in 2011 and 2012. November's employment figures saw unemployment rise by 129,000 in the three months to September resulting in 2.62 million unemployed. Youth unemployment broke through the 1 million barrier increasing the pressure on the Coalition Government to deliver fresh policy initiatives that should be announced in the Chancellor's forthcoming Statement to Parliament.

Budget Objectives

11 The principal objectives of the 2012/13 Budget have been:

- to produce a sustainable plan which allows Council priorities to be delivered;
- realistic spending year on year not dependent on reserves;
- reserves increased to and then maintained at, or above, an agreed level which reflects the risks faced by the Council;
- zero Council Tax increases over the MTFP period;
- cuts to front line services to be avoided; and
- commitment to efficiency as a means of delivering savings.

Medium Term Financial Plan

12. Formula Grant funding within the revised MTFP over the three years 2012/13 – 2014/15 remains as presented in the MTFP to Council in February 2011 and is shown below at Table 1 which is extended to include 2015/16.

Table 1

£M	2011/12	2012/13	2013/14	2014/15	2015/16
Formula Grant	50.9	44.8	44.4	41.9	40.5

However, it should be noted that Government has defined formula grant up to 2012/13 with only indicative figures for the later years.

13. The key elements of the draft MTFP for 2012/13 to 2015/16 are shown at Appendix B. Table 2 below shows a summary of the plan with Table 3 providing the funding assumptions within the plan.

Table 2

£M	2012/13	2013/14	2014/15	2015/16
Funding	-179.2	-176.0	-173.5	-169.7
Spending	189.7	187.3	182.0	178.9
Savings	-10.5	-10.5	-10.4	-6.9
Savings to be identified	0.0	-0.8	1.9	-2.3
Net Balance	0.0	0.0	0.0	0.0

14. Funding assumptions include the Council Tax Freeze Grant announced in November 2010 which lasts for the period of the CSR10 (i.e. to 2014/15) but current plans see this being removed in 2015/16. In addition, there is a one-off grant for 2012/13 announced in October 2011. There is no assumed increase in the Council tax rate during the MTFP period but the tax base is assumed to grow by 0.7% each year. This is covered in more detail in paragraph 16 below.

Table 3

£M	2012/13	2013/14	2014/15	2015/16
Formula Grant	44.8	44.4	41.9	40.5
Council Tax	131.2	131.6	131.6	129.2
Council Tax Freeze Grant	3.2	0.0	0.0	0.0
Total funding	179.2	176.0	173.5	169.7

15. There are a number of significant changes that are likely to have an impact upon the Council's finances in the medium term that are unquantifiable and therefore excluded from the MTFP at this stage:

a) Localisation of NNDR

Current arrangements involve local councils receiving funding through the formula grant that is determined using a number of factors to establish local resourcing needs. One of the main components of the formula grant is National Non-Domestic Rates, commonly known as business rates. Business rates are currently collected locally and redistributed through the formula grant.

Government proposals have been announced to change the current system by enabling councils to keep a share of growth in business rates within their area. Therefore our authority would still bill and collect business rates, as now. However, instead of contributing all business rates to the central pool and receiving formula grant, under the new proposals, some of the business rates would be retained locally.

A baseline level of funding will be set up at the start of the system that is equivalent to current funding levels. From that point onwards the authority's funding would grow if the business rates base in the area grows but could fall if the business rate base declines.

The changes are due for implementation from 2013 but clarification of the full details are still awaited.

b) Welfare Reform

The Welfare Reform Bill was introduced in Parliament in February 2011. The Bill means significant changes to the welfare system. It provides for the introduction of a 'Universal Credit' to replace an existing range of means-tested benefits and tax credits for people of working age, starting from 2013. These may include Housing Benefit and Council Tax Benefit which are administered by councils. The Bill follows the November 2010 White Paper, 'Universal Credit: Welfare That Works' that set out the government's proposals for reforming welfare to improve work incentives, simplify the benefits system and tackle administrative complexity.

In addition to introducing Universal Credit and related measures, the Bill makes other significant changes to the benefits system. These include:

- Restriction of Housing Benefit entitlement for social housing tenants whose accommodation is larger than they need;
- Up-rating of Local Housing Allowance rates by the Consumer Price Index; and
- Capping of the total amount of benefit that can be paid.

The government has yet to confirm the detailed timescale for the full move from the existing benefit systems to the Universal Credit. However, it is clear that this will have significant operational and resource implications for the Council.

More recently the government released a consultation paper on local support for council tax. This stated that council tax support would not form part of Universal Credit and would remain a local authority responsibility. The paper also set out the need for a 10 per cent cut in the existing level of support.

c) Localism Act

The Act provides for the Housing Revenue Account self-financing proposals to proceed. This is the subject of a separate report on the agenda. However, there are other implications including:

- Granting of a 'general power of competence' to provide councils with the legal power to do anything which is not specifically prohibited;
- New rights and powers for communities including 'community right of challenge' and 'community right to buy.'
- Planning system reforms including changes to the community infrastructure levy with a proportion going to neighbourhoods affected by the developments.

The full implementation of the provisions of the Act may have significant service implications and hence budgetary implications for the Council.

Draft 2012/13 Budget

16. Following the base budget build exercise undertaken for the 2011/12 budget cycle, a similar approach has been adopted for 2012/13. The build has been based upon the forecast outturn position for 2011/12 taking account of the budget management information as at 30 September 2011.
17. This base budget position was presented to Overview and Scrutiny Committees during their October cycle of meetings. As at the end of October, the forecast outturn for 2011/12 is a very small overspend of £0.1M. Officers are identifying ways of bringing the outturn in on budget and the draft proposals for 2012/13 assume that this will be achieved.

The adoption of the proposed Capital Programme will place additional pressure on the revenue budget due to additional borrowing and Minimum Revenue Provision charges that are statutorily required. The assumption set out in the Table below is a 90% delivery rate against the Capital Programme from 2011/12 across the entire medium term to 2015/16. The table shows the year on year increase in capital financing costs associated with the proposed capital programme.

	Interest Charges	MRP	Total
2012/13	0.5	0.0	0.5
2013/14	0.9	0.5	1.4
2014/15	0.4	0.3	0.7
2015/16	(0.5)	(0.1)	(0.6)

18. **Assumptions**

The budget is based upon and includes, the following key assumptions:

Economic

- For 2012/13, inflation of 0% on pay, 2% on supplies and services and 2% on income.
- Inflation of 1% on pay, 2% on supplies and services, 2% on income for the years 2013/14 onwards.
- Interest rates remain constant throughout the plan period.

Financial

- Reserves increasing by £1.4m per annum, rising to the minimum prudent level of £11.2m in 2014/15 (3% gross operating costs);
- Zero increase in council tax over plan period;
- Phased harmonisation of council tax to assimilate Band D equivalent to the lower rate in the former Mid Bedfordshire District area over two financial years;
- Continuation of the original council tax freeze grant from 11/12, ceasing in 2015/16; and
- New one off Government freeze grant in 2012/13 only.

Operational

- Demographic changes (see Economic drivers for change, paragraph 5 above);
- Collaboration with third parties e.g. ICT, Facilities Management;
- Implementation of the Medium Term Accommodation strategy to optimise the use of administrative and operational buildings; and
- Procurement savings through tendering and contract management in highways, care services, cross cutting services.
- A move to a Council focussed on outcomes

External

- Impact of introduction of Universal Credit (see paragraph 15 for detail) is excluded from the model;
- Impact of localisation of council tax benefit is excluded (see paragraph 15 for detail);
- Impact of localisation of NNDR is excluded (see paragraph 15 for detail);
- Comprehensive Spending Review funding relatively clear for 2012/13 but subject to variation thereafter; and
- Impact of withdrawal from any schools traded services is excluded as this is still under review.

19. **Council Tax**

There is no increase in Council Tax over the plan period with the differing rates between North and South to be harmonised at the lower North rate over a two year period. Table 4 below shows the Council Tax rates planned for each year.

Table 4

Band D Rate £	2011/12	2012/13	2013/14	2014/15	2015/16
North	1308.33	1308.33	1308.33	1308.33	1308.33
South	1344.15	1326.64	1308.33	1308.33	1308.33

20. Table 5 below summarises the latest position for the Council's finances in 2012/13 based upon the draft budget as per Appendix B.

Table 5

	£M
Net Base Expenditure Budget 2011/12	181.2
Net Inflation	2.6
Unavoidable Cost Pressures	5.9
Efficiencies	(10.5)
Net Expenditure 2012/13	179.2
Funding	179.2
Budget Requirement	0.0

21. Cost pressures are identified at Appendix C with the major items relating to:

- Increased demand for care services from an ageing population £1.4M;
- Increased demand for adult disability services £1.7M;
- Waste contract price uplifts £0.9M;
- ICT staffing pressures £0.9M; and
- Debt financing costs £0.6M.

Base budget pressures have been considered by Overview and Scrutiny and have been consolidated within the attached schedules as set out at Appendix C to the report.

22. All of the £10.5M efficiencies have been identified and are shown at Appendix D. A summary of these is shown below at Table 6.

Table 6

Efficiencies	2012/13 Savings £M
Directorates:	
Social Care Health & Housing	3.6
Children's Services	2.4
Sustainable Communities	3.9
Corporate Services	1.2
Contingency	(1.6)
Cross Cutting	1.0
Total	10.5

Table 7 sets out the Medium Term Financial Plan across all financial years to 2015/16 that incorporates all the funding and spend assumptions included in this report.

Medium Term Financial Plan	2012/13	2013/14	2014/15	2015/16
	£M	£M	£M	£M
Formula Grant and Council Tax				
Formula Grant	44.78	44.38	41.89	40.45
Council Tax	131.26	131.57	131.59	129.21
Additional Council Tax Freeze Grant	3.20	0.00	0.00	0.00
Total Resources	179.24	175.95	173.48	169.66
Planned Revenue Budget				
Opening Base Revenue Expenditure	360.55	359.86	357.94	356.86
Cost Inflation	3.92	3.98	3.93	3.95
Pressures	5.87	5.41	3.46	2.93
Base Income	-179.28	-180.62	-181.99	-183.38
Income Inflation	-1.34	-1.37	-1.39	-1.42
Total Planned Spend Before Savings	189.72	187.26	181.95	178.94
Efficiency Savings	-10.48	-10.46	-10.35	-6.93
Efficiency Savings to be allocated	0.00	-0.85	1.88	-2.35
Total Planned Spend After Savings	179.24	175.95	173.48	169.66

Reserves

23. One of the key objectives of the Budget 2012/13 is to increase General Fund reserves to a risk assessed prudent minimum level. This draft budget enables this objective to be achieved by March 2014, although it is desirable to achieve this level sooner if circumstances permit. The draft budget also includes a contingency element of £1.6M. This is to reflect the fact that the council tax freeze grant recently announced is a one-off measure for 2012/13 and cannot be relied upon to fund future spending. There is also the recognition of significant risks within the budget, against which current level of reserves is assessed as too low to be prudent. Should the contingency not be required then at the year end there will be an additional contribution to General Fund reserves, which will provide added financial resilience to help protect the Council against future pressures.
24. The assessment of the appropriate level of reserves will be kept under review. Significant changes at a national level will impact on this, such as the transfer of public health responsibilities; localisation of council tax benefit; localisation of business rates and the introduction of Universal Credit. Table 8 below shows the reserves by year.

Table 8

£M	2011/12	2012/13	2013/14	2014/15	2015/16
Opening Balance	7.0	8.4	9.8	11.2	11.2
Planned Contribution	1.4	1.4	1.4	0.0	0.0
Closing Reserves	8.4	9.8	11.2	11.2	11.2

The General Fund balances shown in the above table set out the planned General Fund levels at the end of each financial year. The 2011/12 General Fund opening balance was £7.0M with subsequent planned annual contributions of £1.4M per annum until the desired minimum level is reached.

25. **Risk Management**

All budget proposals incorporate a degree of risk. Whilst the Council has a good track record of delivering the required budget savings to date, the following are highlighted as key risks within the proposals:

- Demand: The wider impact of the current economic climate on local residents is placing further demands on the Council's services, at a time when the Council needs to reduce spending due to constraints on public expenditure.

- Reputation: If stakeholder engagement is not managed effectively, the need for the Council to take difficult decisions in response to the contraction of public expenditure will not be understood.
- Delivery: The delivery of the agreed savings proposals will need to be effectively managed to ensure they are realised in practice. Some require major organisational change programmes.
- Priorities & Outcomes: The Council needs to ensure that its spending decisions reflect its priorities and the outcomes it wishes to secure on behalf of its residents.
- Increases in children and older people in care
- Ability to achieve almost £11m savings in 2012/13 and £40m over plan period
- Ability to deliver cross cutting savings, including procurement
- Reductions in Dedicated Schools Grant (DSG) and Local Authority Central Spend Equivalent Grant (LACSEG)
- Next Comprehensive Spending Review expected to be very challenging and current funding assumptions may be optimistic
- Major national changes e.g. Localisation of NNDR, Council tax benefit, universal credit
- Inflationary pressures greater than assumed
- Failure to agree transfer of services to town / parish councils and other third parties.

Consultation

26. The Council has a legal requirement to consult with council tax payers and non domestic rate payers on its revenue budget and council tax. It has further statutory responsibilities to conduct Equality Impact Assessments on any budget proposals that with impact service users.

Beyond these statutory responsibilities the Executive agreed a Budget and Council Tax Consultation Policy at its meeting on 15th November 2011. This policy defined a comprehensive communication and engagement plan with our residents and stakeholders for both this draft budget and the capital programme.

This plan includes consultation with residents, businesses and stakeholders through a range of conventional and new media between 6th December 2011 and 27th January 2012.

TIMETABLE

27. The key milestones in the timetable for Council to agree its budget in February are set out in Table 9 below,

Table 9

Date	Body	Outcome
December	Overview & Scrutiny	Consideration of efficiencies and savings and draft budget proposals
January	Public	Public Consultation
14 February 2011	Executive	Recommends Final Budget
23 February 2011	Council	Approves Budget

Appendices:

- Appendix A – Council Performance Reports
- Appendix B – Summary of Medium Term Financial Plan
- Appendix C– Schedule of Cost Pressures
- Appendix D – Schedule of Efficiencies

Background Papers: (open to public inspection)

None

This page is intentionally left blank

Appendix A



Resident Survey 2011

Headline Results on Performance

Progress on core reputation indicators

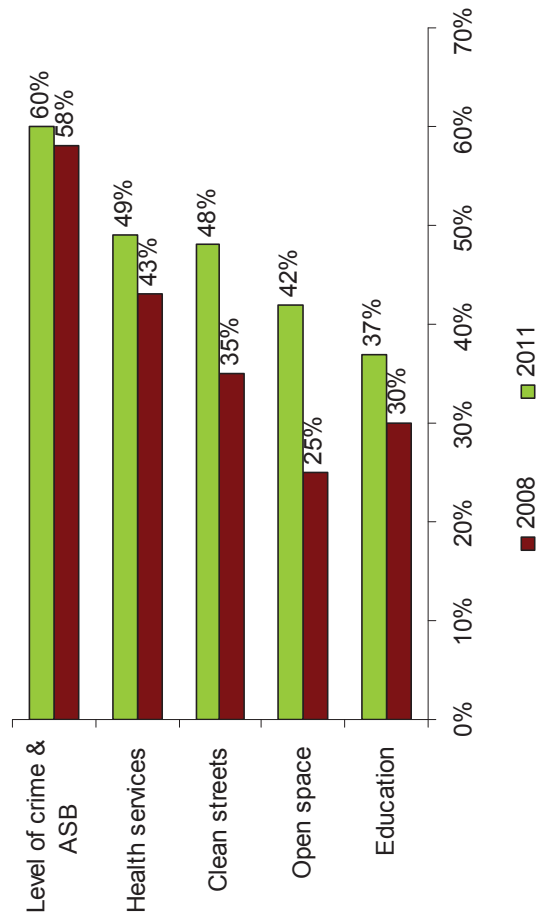
Proportion of our residents that....

2011 Shift from 2009 CIPFA Avg 2008 Unitary Avg 2008

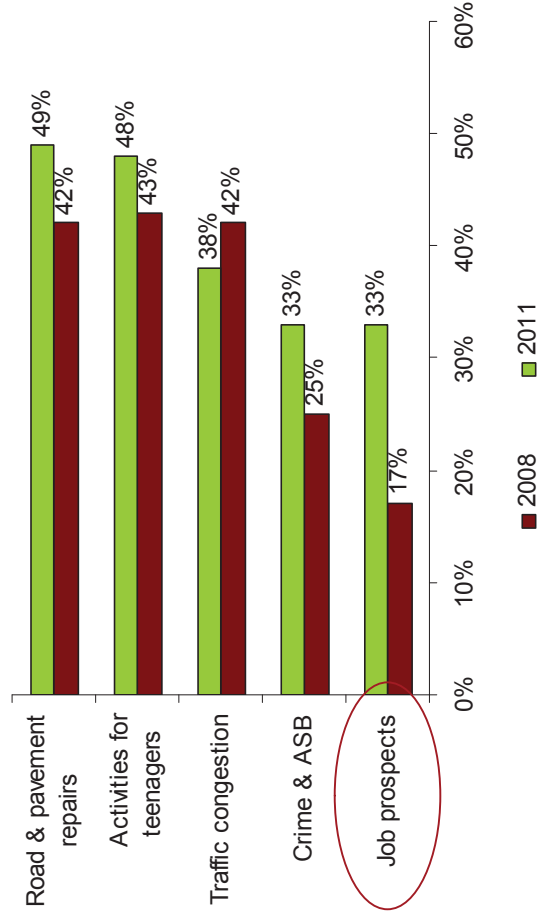
	2011	Shift from 2009	CIPFA Avg 2008	Unitary Avg 2008
...feel informed about the Council	62%	+14%	42%	38%
...are satisfied with the Council overall.....	46%	+11%	42%	42%
...agree that the council provides good quality services overall	42%	+10%		
... believe the council is working to make the area safer	35%	+9%		
...feel the Council is making the area a better place to live	37%	+8%		
...feel the Council is trustworthy	26%	+7%		
...feel the Council acts on the concerns of residents	23%	+7%		
...are satisfied with the local area	81%	+6%	82%	79%
...are satisfied with contacting the Council	67%	+6%		
...feel the Council is efficient and well run	22%	+6%		
... believe the council is working to make the area greener & cleaner	45%	+5%		
.... believe the council is working with others to improve CB	27%	+4%		

Priorities for the area

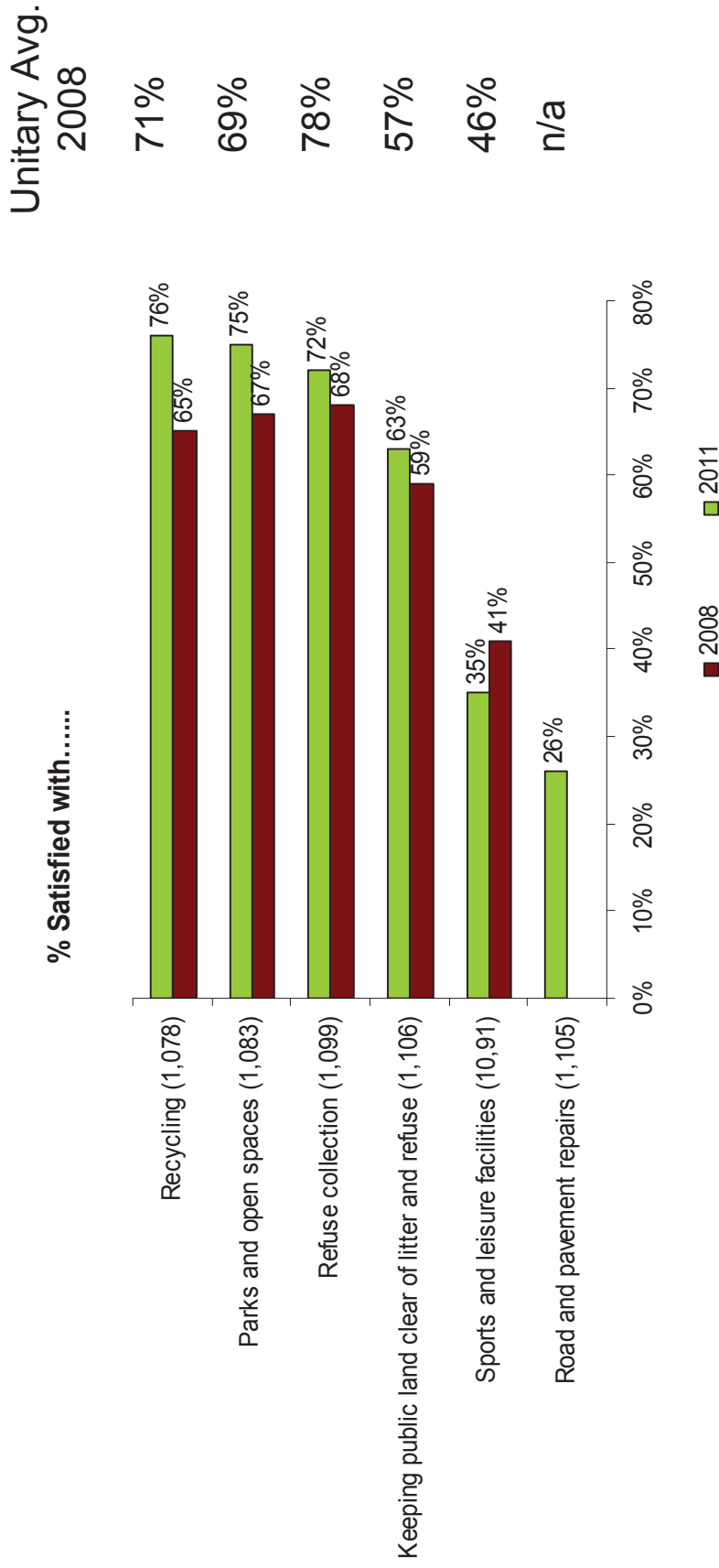
Most important in making somewhere a good place to live



What needs improving?



Views on universal services

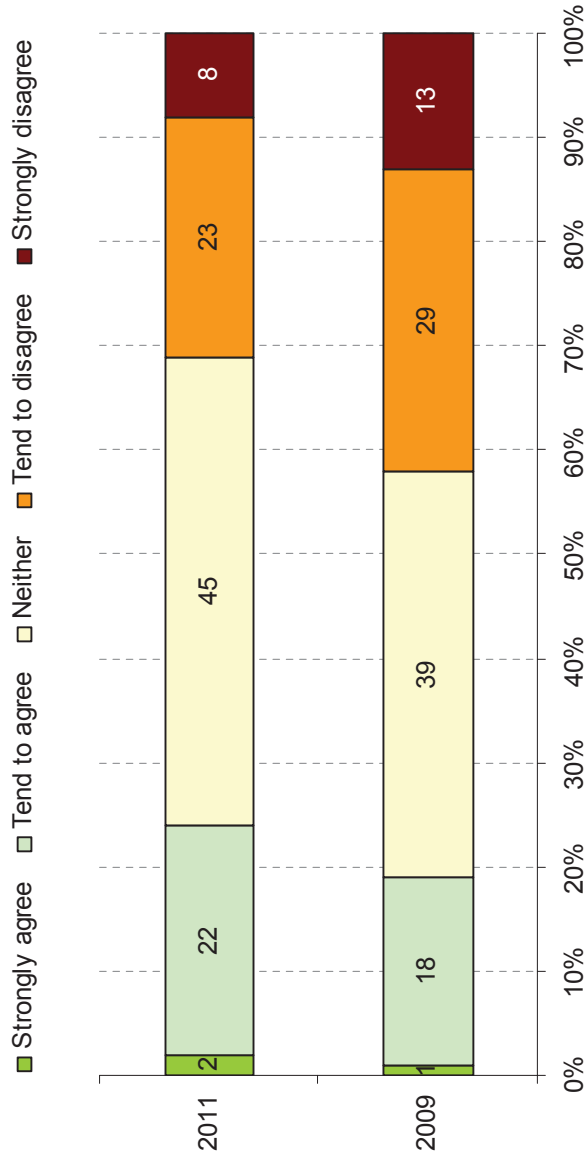


Base number (number of respondents to each question) is shown in brackets

Value for money – survey results

- Slight rise in perception of VfM (24%, +5% from 2009), still a large proportion neutral

To what extent to you agree or disagree that Central Bedfordshire Council provides value for money?



This page is intentionally left blank

Key Elements of Budget

	2012/13	2013/14	2014/15	2015/16
	£M	£M	£M	£M
Funding				
Formula Grant	-44.78	-44.38	-41.89	-40.45
Additional C Tax Grant (one-off)	-3.20	0.00	0.00	0.00
Council Tax	-128.96	-131.27	-132.09	-129.71
Phased Harmonisation	-0.80	-0.80	0.00	0.00
Revised Collection Fund Deficit	-1.50	0.50	0.50	0.50
Total Funding	-179.24	-175.95	-173.48	-169.66
Spend				
Net Base Budget 2011/12	181.27	179.23	175.95	173.48
Net Inflation (estimate)	2.58	2.60	2.54	2.53
Pressures	5.87	5.41	3.46	2.93
Total Spend	189.72	187.25	181.95	178.94
Savings				
Directorate Efficiencies	-10.49	-10.46	-10.35	-6.93
Savings to be identified	0.00	-0.84	1.88	-2.34
Total Savings	-10.49	-11.30	-8.47	-9.27
Net Expenditure/Budget Requirement	0.00	0.00	0.00	0.00

MEDIUM TERM FINANCIAL PLAN 2012/13

Budget By Directorate

	Net Base	Net Inflation (estimate)	Pressures	Savings	Savings to be identified	2012/13 Budget
	£M	£M	£M	£M	£M	£M
Social Care Health and Housing	56.30	0.91	3.51	-3.57		57.16
Children's Services	35.57	0.41	0.68	-2.41		34.25
Sustainable Communities	50.98	0.76	1.25	-3.94		49.05
Corporate Services	24.23	0.24	2.61	-1.73		25.34
Corporate Costs	12.87	0.24	0.61	0.50		14.22
Contingency & Reserves	1.32	0.03	-1.78	1.63		1.20
Gross Cutting Efficiencies	0.00	0.00	-1.00	-0.98		-1.98
Unidentified Savings brought forward					0.00	0.00
	181.27	2.58	5.87	-10.49	0.00	179.23
	Net Base	Net Inflation (estimate)	Pressures	Savings	Savings to be identified	2013/14 Budget
	£M	£M	£M	£M	£M	£M
Social Care Health and Housing	57.16	0.93	3.83	-3.11		58.81
Children's Services	34.25	0.42	0.34	-1.20		33.81
Sustainable Communities	49.05	0.70	0.54	-2.76		47.53
Corporate Services	25.34	0.27	-0.09	-1.14		24.38
Corporate Costs	14.22	0.30	2.32	0.70		17.54
Contingency & Reserves	1.20	0.03	-1.53	0.00		-0.31
Gross Cutting Efficiencies	-1.98	-0.04	0.00	-2.95		-4.96
Unidentified Savings brought forward	0.00	0.00	0.00		-0.84	-0.84
	179.23	2.60	5.41	-10.46	-0.84	175.95

MEDIUM TERM FINANCIAL PLAN 2012/13

	Net Base		Net Inflation (estimate)		Pressures		Savings		Savings to be identified	
	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M
Social Care Health and Housing	58.81	0.95	3.57	-2.30	61.02					
Children's Services	33.81	0.41	0.20	-0.70	33.71					
Sustainable Communities	47.53	0.69	0.28	-1.98	46.52					
Corporate Services	24.38	0.27	0.01	-1.23	23.43					
Corporate Costs	17.54	0.33	0.94	0.30	19.11					
Contingency & Reserves	-0.31	-0.01	-1.53	-1.70	-3.54					
Cross Cutting Efficiencies	-4.96	-0.09	0.00	-2.75	-7.80					
Unidentified Savings brought forward	-0.84	-0.02			1.03			1.88		
	175.95	2.54	3.46	-10.353	173.48			1.88		

	Net Base		Net Inflation (estimate)		Pressures		Savings		Savings to be identified	
	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M
Social Care Health and Housing	61.02	0.99	3.57	-2.28	63.30					
Children's Services	33.71	0.41	0.15	-0.20	34.07					
Sustainable Communities	46.52	0.68	0.34	-1.75	45.79					
Corporate Services	23.43	0.28	0.00	-0.85	22.85					
Corporate Costs	19.11	0.38	0.40	-1.00	18.90					
Contingency & Reserves	-3.54	-0.07	-1.53	-0.40	-5.54					
Cross Cutting Efficiencies	-7.80	-0.16	0.00	-0.45	-8.41					
Unidentified Savings brought forward	1.03	0.02			-1.29			-2.34		
	173.48	2.53	2.93	-6.933	169.67			-2.34		

This page is intentionally left blank

Central Bedfordshire Council Pressures

	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s
Base Budget Pressures				
Social Care Health & Housing	0.747	0.000	0.000	0.000
Children' Services	0.172	0.000	0.000	0.000
Sustainable Communities	0.707	0.000	0.000	0.000
Corporate Services	2.258	(0.120)	0.000	0.000
Corporate Costs	0.610	0.000	0.000	0.000
Contingency & Reserves	(0.754)	0.000	0.000	0.000
Cross Cutting Efficiencies	(1.000)	0.000	0.000	0.000
Sub Total 1	2.740	(0.120)	0.000	0.000

Central Bedfordshire Council Pressures

	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s
Additional Budget Pressures				
Social Care Health & Housing	2.764	3.827	3.568	3.568
Children' Services	0.503	0.344	0.195	0.147
Sustainable Communities	0.539	0.540	0.275	0.340
Corporate Services	0.352	0.030	0.009	0.000
Corporate Costs	0.000	2.321	0.942	0.400
Contingency & Reserves	(1.029)	(1.529)	(1.529)	(1.529)
Cross Cutting Efficiencies	0.000	0.000	0.000	0.000
Sub Total 2	3.129	5.533	3.460	2.926

Central Bedfordshire Council Pressures

	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s
Summary All Pressures				
Social Care Health & Housing	3.511	3.827	3.568	3.568
Children' Services	0.675	0.344	0.195	0.147
Sustainable Communities	1.246	0.540	0.275	0.340
Corporate Services	2.610	(0.090)	0.009	0.000
Corporate Costs	0.610	2.321	0.942	0.400
Contingency & Reserves	(1.783)	(1.529)	(1.529)	(1.529)
Cross Cutting Efficiencies	(1.000)	0.000	0.000	0.000
Grand Total	5.869	5.413	3.460	2.926

Central Bedfordshire Council Pressures

Social Care Health and Housing

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Base Budget Pressures		0.747	0.000	0.000	0.000	

Central Bedfordshire Council Pressures

Social Care Health and Housing

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Additional Budget Pressures						
Ageing Population - predicted increase in the cost of care services for older people due to projected population growth for 70+ age group - 4.0% over the period		1.380	1.750	1.700	1.700	
Transitions from Children to Adults with Disabilities New Starts 2012/13 40 new service users - 35 Learning Disability and 5 Physical Disabilities		1.160	1.559	1.538	1.538	
Ordinary Residence - estimated package costs for 34 Learning Disability service users with two providers located in Central Bedfordshire. De-registration of their services will mean that responsibility for their funding passes from the current host authority to Central Bedfordshire.		0.583	0.518	0.330	0.330	2012/13 and 2013/14 funded by earmarked reserve. Later years are base budget increases.

Central Bedfordshire Council Pressures

Social Care Health and Housing

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Ordinary Residence - contribution from reserve		(0.359)	0.000	0.000	0.000	
Additional Budget Pressures		2.764	3.827	3.568	3.568	
Grand Total		3.511	3.827	3.568	3.568	

Central Bedfordshire Council

Pressures

Children's Services

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Base Budget Pressures		0.172	0.000	0.000	0.000	

Central Bedfordshire Council

Pressures

Children's Services

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments

Additional Budget Pressures						
Child Protection	Increasing numbers of all categories of child protection referrals in future years. It is hoped that the rate of increase will level off.	0.350	0.250	0.100	0.050	
Foster Care Allowance	The payment rate is fixed with reference to foster carers allowances linked to RPI at present.	0.060	0.060	0.060	0.060	
PFI	Due to Annual Contract increase. The PFI does not allow the Council to request any further contribution from the schools. The Sinking Fund was removed.	0.033	0.034	0.035	0.037	
Raising of the participation age	Preparing to support this legislative change linked to skills	0.060	0.000	0.000	0.000	
Base Budget Pressures		0.503	0.344	0.195	0.147	

Grand Total		0.675	0.344	0.195	0.147	
--------------------	--	--------------	--------------	--------------	--------------	--

Central Bedfordshire Council Pressures

Sustainable Communities

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
--------------------	---------------------	---------------	---------------	---------------	---------------	----------

Base Budget Pressures		0.707	0.000	0.000	0.000	
-----------------------	--	-------	-------	-------	-------	--

Additional Budget Pressures						
Landfill tax uplift from 10/11 budget		0.440	0.440	0.440	0.440	
Development of Core Strategy	Assume Cessation of Joint Committee	0.100	0.100	(0.100)	(0.100)	The cumulative pressure is: Y1 £100k, Y2 £300k, Y3 £400k. The spend pattern each year is, £100k + £200k + £100k = £400k.
Houghton Regis Leisure Centre	Target Savings of £315k, achieved £250k	0.065	0.000	(0.065)	0.000	The original target saving could not be met therefore budget needs reinstating. The contract comes to an end in 2014/15 and therefore becomes budget neutral.
Grove Theatre Court Yard	Contract for cleaning and security of site	0.035	0.000	0.000	0.000	
Transfer of markets to town councils	Loss of income	0.050	0.000	0.000	0.000	
Cessation of BLCRP	Partnership arrangement ceased in 2011/12	(0.151)	0.000	0.000	0.000	Local transport services element of the formula grant (road safety)

Central Bedfordshire Council Pressures

Sustainable Communities

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Additional Budget Pressures		0.539	0.540	0.275	0.340	
Grand Total		1.246	0.540	0.275	0.340	

Central Bedfordshire Council Pressures

Corporate Services

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Base Budget Pressures - Chief Executive		(0.321)	0.000	0.000	0.000	Restructure of ACE and Customer and Shared Service
Base Budget Pressures - ACE Resources		1.914	(0.060)	0.000	0.000	
Base Budget Pressures - ACE People and Organisation		0.665	(0.060)	0.000	0.000	
Total Base Budget Pressures - Corporate Services		2.258	(0.120)	0.000	0.000	

Central Bedfordshire Council Pressures

Corporate Services

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Additional Budget Pressures						
ACE RESOURCES:						
Children's Services Case Management- data removal costs (old system)		0.150	(0.150)	0.000	0.000	
Assets - Appendix E costs following office moves		0.015	0.180	0.009	0.000	
ICT - Contract pressures Cisco and Key Tech Support (ICTP4 and ICTP5)		0.087	0.000	0.000	0.000	
SUB TOTAL ACE RESOURCES		0.252	0.030	0.009	0.000	

Central Bedfordshire Council Pressures

Corporate Services

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
ACE PEOPLE & ORG:						
HR development strategy		0.100	0.000	0.000	0.000	
SUB TOTAL ACE PEOPLE & ORG		0.100	0.000	0.000	0.000	
Sub Total 2						
		0.352	0.030	0.009	0.000	
Grand Total						
		2.610	(0.090)	0.009	0.000	

Central Bedfordshire Council

Pressures

Corporate Costs

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Base Budget Adjustments		0.610	0.000	0.000	0.000	

Additional Budget Pressures						
Employer's Pension Contribution		0.000	1.561	0.542	0.000	Actuarial review - revised contribution rate agreed.
Capital Financing		0.000	0.760	0.400	0.400	To reflect revised interest and MRP assumptions following the agreement of the Capital Programme in February 2011.
Additional Budget Pressures		0.000	2.321	0.942	0.400	

Grand Total		0.610	2.321	0.942	0.400	
--------------------	--	--------------	--------------	--------------	--------------	--

Central Bedfordshire Council Pressures

Corporate Costs

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
<hr/>						
Base Budget Adjustments		(0.754)	0.000	0.000	0.000	

Additional Budget Pressures						
Contingency		0.500	0.000	0.000	0.000	
New Homes Bonus		(1.529)	(1.529)	(1.529)	(1.529)	
Additional Budget Pressures		(1.029)	(1.529)	(1.529)	(1.529)	

Grand Total		(1.783)	(1.529)	(1.529)	(1.529)	
--------------------	--	----------------	----------------	----------------	----------------	--

Central Bedfordshire Council Pressures

Corporate Costs

Detail of pressure	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Base Budget Adjustments		(1.000)	0.000	0.000	0.000	
Additional Budget Pressures		0.000	0.000	0.000	0.000	
Grand Total		(1.000)	0.000	0.000	0.000	

Central Bedfordshire Council - Medium Term Financial Planning Efficiencies & Reductions

Detailed of efficiency proposal	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m
---------------------------------	---------------	---------------	---------------	---------------

Directorate Efficiencies

Social Care Health & Housing	3.565	3.105	2.300	2.280
Children' Services	2.411	1.201	0.700	0.200
Sustainable Communities	3.937	2.760	1.975	1.750
Corporate Services	1.733	1.143	1.233	0.853
Total	11.646	8.209	6.208	5.083

Corporate Efficiencies

Corporate Costs	(.500)	(.700)	(0.300)	1.000
Contingency & Reserves	(1.634)	0.000	1.700	0.400
Total	(2.134)	(.700)	1.400	1.400

Cross Cutting Efficiencies

Cross Cutting	0.975	2.948	2.745	0.450
Total	0.975	2.948	2.745	0.450
Total All Efficiencies	10.487	10.457	10.353	6.933

Central Bedfordshire Council

Targeted Efficiency Savings

Social Care Health and Housing

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
EA31 Management: Review of management arrangements within the directorate.	More efficient use of management resources.	0.085	0.000	0.000	0.000	Allow 30/90 day staff consultation.
EA32 Housing: Harmonisation of Housing Needs Service into single organisation. Then to harmonise Housing Needs with Private Sector Housing.	Major reorganisation which may involve tendering the service. There will be staffing implications and TUPE could apply to internal staff or external supplier.	0.200	0.000	0.100	0.050	Notice has been given to the current provider. There may be a need to allow 30/90 day staff consultation.
EA52 Adult Social Care - Continue to amend staffing structures to enable effective delivery of the Personalisation agenda.	This could lead to a reduction in the number of professionally qualified staff and their work would be directed towards more complex cases (e.g. safeguarding and complex needs). There would be fewer assessments undertaken and a greater emphasis on self-as	0.300	0.000	0.000	0.000	Allow 30/90 day staff consultation.
EA37 Direct Services: Modernisation of Day Services for Adults with a Learning Disability and Older People	Review of available facilities to provide day opportunities encompassing the personalisation and reablement agenda. This may meet with some customer and local opposition.	0.150	0.200	0.000	0.225	Executive decision required Allow 30/90 day staff consultation. A need to consult with customers, partners and relatives.

Central Bedfordshire Council Targeted Efficiency Savings

Social Care Health and Housing

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
EA53 Commissioned Services: Maximise use of block purchased contracts for Domiciliary Care for Older people and Learning Disabilities.	May result in opposition from current providers and reduced choice for our customers.	0.100	0.200	0.200	0.200	None - contract negotiations need to be carried out. Links to the Campus Closure Reprovision project
EA44 Commissioned Services: Renegotiation of high cost Learning Disability and Physical Disability residential placements and other changes to block purchasing for these groups.	May result in opposition from current providers. No impact on the quality of care to customers.	0.300	0.300	0.100	0.100	Contract negotiations need to be carried out.
EA51 Commissioned Services: Reduction in usage of residential care. The reduction would equate to approx. 55 placements per annum out of a total of 350.	We will be investing money in preventative solutions and reablement to support more people but reduce expenditure on residential care. This may be adversely impacted by the number of people funding their own care requiring the Council to fund their placement.	1.200	1.200	0.800	0.600	None - managed through Adult Social Care management team.

Central Bedfordshire Council

Targeted Efficiency Savings

Social Care Health and Housing

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
EA46 Commissioned Services: Development of a joint approach with the health service to deliver an improved care and reablement service which will have a more positive outcome for customers.	Improved outcomes for some customers who will be diverted from requiring social care support and therefore will enjoy an improved quality of life.	0.275	0.250	0.250	0.250	None.
EA48 Business Systems: Business Process Re-engineering of procurement, brokerage and customer finance functions.	More efficient use of ICT and staff resources.	0.100	0.000	0.050	0.050	Allow 30/90 day staff consultation.
New Housing: More effective management of gypsy and traveller sites.	Continue to improve income collection arrangements and introduce water meters at all sites.	0.080	0.055	0.000	0.000	2014/15 the net budget is zero and the sites are self financing
New Seek efficiencies from Mental Health services and Community Health services within South Essex Partnership	Reduce administration and management costs within the current contract with SEPT for Mental health by 5%.	0.150	0.150	0.150	0.150	Contract negotiations are in progress and S75 Agreement would need to be amended to reflect changes
New Seek efficiencies from Mental Health services and Community Health services within South Essex Partnership Trust (SEPT)	Seek 5% administration and management efficiencies through the Rapid Intervention Intermediate Care contract	0.030	0.025	0.024	0.023	Contract negotiations are required and S75 Agreement would need to be amended.

Central Bedfordshire Council Targeted Efficiency Savings

Social Care Health and Housing

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
New Seek efficiencies from Mental Health services and Community Health services within South Essex Partnership Trust (SEPT)	Look to drive out other management and administrative efficiencies from integration with the Community Health Service.	0.070	0.100	0.126	0.152	SEPT become responsible for the Community Health Service in the Autumn of 2011.
New Efficiencies through the review of administration support within the directorate	Review the administrative support provided to practitioners and managers within the Directorate following the skill mix exercise.	0.050	0.000	0.000	0.000	Allow 30/90 day staff consultation
New Bring charges for Respite Care in line with other councils.	Benchmarking data suggests CBC to be an outlier; increase in charges to rectify this position	0.050	0.000	0.000	0.000	Consultation with customers and stakeholders.
New Introduction of fee for issue of a Blue Badge	The Government have changed the production of Blue Badges which are now undertaken by a national supplier.	0.050	0.000	0.000	0.000	Consultation with customers and stakeholders.
New Review the support arrangements with informal Carers	Consider eligibility for the Carers Direct Payment or voucher scheme. This could lead to financial assessments.	0.075	0.000	0.000	0.000	Consultation with customers and stakeholders.
New Extend the Reablement service to all customers with domiciliary care packages	Improved outcomes for some customers who will be diverted from requiring social care support and therefore will enjoy an improved quality of life.	0.300	0.300	0.200	0.100	None.
New Joint Commissioning arrangements with Health	Consider integrating Commissioning with the health service.	0.000	0.100	0.100	0.100	Allow 30/90 day staff consultation

Central Bedfordshire Council Targeted Efficiency Savings

Social Care Health and Housing

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
New build Extra Care Housing Scheme 1. HRA Capital investment to achieve revenue savings.	Project Management capacity and agreed investment as part of HRA Self Financing	0.000	0.000	0.200	0.080	Consultation with customers, providers and stakeholders.
New build Extra Care Scheme 2. Capital investment to achieve revenue savings.	Strategic Business Case agreed over the reprovision of accommodation need for Older people	0.000	0.000	0.000	0.200	Consultation with customers, providers and stakeholders.
Total		3.565	3.105	2.300	2.280	

Central Bedfordshire Council Targeted Efficiency Savings

Children's Services

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
CS1 - Strategic commissioning of social care placements and interventions	This is a continued focus on recommissioning contracts for best value.	0.500	0.100	0.100	0.100	This planning is on going and is a follow on of work on commissioning started 2011/12.
CS2 - Learning, Commissioning and Partnerships Workforce Strategy	This is the next steps in the reorganisation of this team that started in 2011.	0.100	0.000	0.000	0.000	This is the second year of a planned reorganisation as the Government grants have been removed. In the future, teaching schools and other partners, including national forums, will develop this work.
CS3 - Special Educational Needs	This is the programme of efficiencies in Special Educational Needs. This saving will not affect the outcomes for children. A focus on local placements will continue.	0.272	0.100	0.100	0.100	
CS4 - Post 16 Transport Policy	Policy changes have already been agreed by Executive	0.459	0.211	0.000	0.000	
CS5 - Passenger Transport Review Phase 1	This is the second year of the cross cutting transport efficiency relating to recommissioning of transport	0.130	0.000	0.000	0.000	
CS6 - Children's ICS Case Management System	Relates to the work processes efficiencies gained due to capital investment in the new social care IT system called ICS. Planned to be achieved by 2012/13.	0.200	0.200	0.000	0.000	
CS7 - Parental Support	Savings from core budget due to services being supported by Early Intervention Grant until 2015.	0.100	0.000	0.000	0.000	

Central Bedfordshire Council

Targeted Efficiency Savings

Children's Services

CS8 - Reduction in Administrative Services	Reduction in back office administration costs across Children's Services excluding staff who will use ICS (see ICS efficiencies elsewhere)	0.150	0.000	0.000	0.000	0.000	
CS9 - Reduction to Out of County Placements	Reducing Out of County Placements assuming the two special schools in Dunstable form a successful area special school.	0.000	0.200	0.000	0.000	0.000	
CS10 - Reduction to School Improvement	Final removal of School Improvement work. Note: Performance would need to be evaluated against a school to school support role rather than the Council being directly accountable for performance.	0.000	0.350	0.221	0.000	0.000	
CS11 - Further application of grant to core budget as the Early Intervention Grant increases.	Savings from core budget due to services being supported by Early Intervention Grant as previous projects cease or become recommissioned.	0.000	0.000	0.279	0.000	0.000	
CS12 - Removal of one of four Early Years consultant posts	Work with schools in the early years will be commissioned from Teaching Schools or other providers.	0.060	0.000	0.000	0.000	0.000	These proposals are consistent with the recommendations of the Government's review of the Early Years by Dame Claire Ticknell. The Teaching School model will provide opportunities for early years settings to learn from each other. The proposal is the remaining 3 teachers will be based in the 3 largest Children's Centres

Central Bedfordshire Council

Targeted Efficiency Savings

Children's Services

CS13 - Removal of three consultant posts	Work in support of vulnerable learners will be commissioned from Teaching Schools and other schools with outstanding and innovative practice.	0.120	0.040			These proposals are consistent with the Education White Paper "The Importance of Teaching" Early intervention to support vulnerable learners will continue to be prioritised. In future, schools will need to support pupils from the Pupil Premium currently £488 per child. The total funding available for the Pupil Premium is set to double.
CS14 - Early intervention and prevention work by Educational Psychologists	Early Intervention Grant is expected to grow next year. Work done by Education Psychologists in early intervention and prevention can be funded by this Grant, so saving on the general fund.	0.320				Grant has been guaranteed until 2015. This is shown as a reduction as setting statutory posts funded from the general fund against future growth in the Early Intervention Grant will mean that front line activity that could have been commissioned from the grant to meet strategic needs assessments next financial year will not be commissioned.
TOTAL		2.411	1.201	0.700	0.200	

Central Bedfordshire Council
Targeted Efficiency Savings

Sustainable Communities

Ref	Detail of efficiency proposal	Implications/Impact	2012/13			2013/14			2014/15			2015/16			Comments
			£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m		
SC1	Full year effect of 2011/12 decisions	Second year savings of efficiencies implemented during 2011/12	0.698	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Business As Usual	
SC2	Development of car parking strategy	Increase enforcement effectiveness and efficiency with the introduction and extended use of Automatic Number Plate Recognition technology. Bringing service in-house and rationalising. Cessation of support to Biggleswade and Flitwick Town Councils.	0.250	0.030	0.030	0.020	0.020	0.020	0.020	0.020	0.020	0.020	0.020	Public consultation on new CBC car parking strategy being undertaken. Business As Usual.	
SC3	Libraries and Arts Development Savings	Continue to reduce back office costs for Libraries. Change service offerings to match resources and demand for Arts Development.	0.200	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Libraries has undertaken a public consultation to inform service plans from 2012/13. Business As Usual.	
SC4	Capitalise some highways revenue expenditure through revise working practices.	Reduce short term reactive repairs work, and increase planned maintenance programmes.	0.000	0.450	0.450	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	Capital programme to be revised and variation approved by Executive. Interest charge for capital borrowings to be budgeted within service. Change in approach has been agreed by s151 Officer. Business As Usual.	
SC5	Negotiate further efficiencies with highways contractor	There are two strands to this item: a) agree contract efficiencies = £360k; b) efficiencies of £240k related to increased capital investment of £4m.	0.600	0.200	0.200	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	Efficiencies need to be agreed with Contractor without impact on safety or quality of maintenance of road network. Business As Usual. Interest charge for capital borrowings to be budgeted.	
SC6	Passenger Transport Review savings	Review to further increase community and voluntary sector delivery of subsidised passenger transport services.	0.050	0.050	0.050	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Business As Usual	
SC7	BEaR project cost savings	End of procurement phase - salary savings, and initial contract savings.	0.040	0.045	0.045	0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150	Business As Usual	
SC8	Implementation of street lighting capital programme	Efficiency savings on energy and revenue repair costs as a result of £1m per year investment in street lighting.	0.120	0.090	0.090	0.080	0.080	0.080	0.080	0.080	0.080	0.080	0.080	Business As Usual	
SC9	Accelerated implementation of street lighting strategy	Efficiency savings on energy and revenue repair costs as a result of additional £1m per year investment in street lighting.	0.120	0.090	0.090	0.080	0.080	0.080	0.080	0.080	0.080	0.080	0.080	Capital programme approval required. Interest charge for capital borrowings to be budgeted.	

Central Bedfordshire Council
Targeted Efficiency Savings

Sustainable Communities

Ref	Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
SC10	Efficiencies from operation of Internal Drainage Boards resulting in a 15% reduction in CBC allocation phased over three years.	Phased reduction in funding to enable efficiencies to be implemented.	0.030	0.030	0.030	0.000	Business As Usual
SC11	Reduce planning framework costs, and cessation of Joint Technical Unit shared service with Luton Borough Council.	Wind up of separate legal entity. Salary and office operational cost savings.	0.115	0.000	0.000	0.000	Business As Usual
SC12	Back office reshaping	Salary savings	0.095	0.105	0.100	0.000	Business As Usual
SC13	Transport strategy and countryside access savings	Advisory and consultancy cost savings.	0.050	0.000	0.000	0.000	Business As Usual
SC14	Capitalisation of project management costs	Allocation of project staffing costs to capital schemes on a per case basis.	0.400	0.000	0.000	0.000	s151 Officer to obtain external auditor opinion. Capital programme approval required. Business As usual. Interest charge for capital borrowings to be budgeted.
SC15	Adult & Community Learning Service efficiencies	3-year plan to create breakeven position for the service.	0.050	0.050	0.010	0.000	Business As Usual
SC16	Emergency Planning staff savings	Efficiency arising from effective cross council working, a strong cross Bedfordshire partnership and reprogramming of lower priority work allowing reduction in staffing costs.	0.045	0.000	0.000	0.000	Business As Usual
SC17	Public Protection supplies and services savings	Reduce operating costs	0.050	0.000	0.000	0.000	Business As Usual
SC18	Community Safety salary savings	Reduction in oncosts	0.090	0.000	0.000	0.000	Business As Usual
SC19	Sundon Landfill reduce revenue costs from management of closed landfill.	Renegotiate contracts relating to site management to reduce costs.	0.050	0.000	0.000	0.000	Business As Usual
SC20	CCTV contract efficiencies	Explore reductions in payments to contractor.	0.000	0.030	0.000	0.000	Business As Usual
SC21	CCTV fee income	Explore recharge of services to Town and Parish Councils	0.000	0.000	0.050	0.000	Business As Usual
SC22	Economic Growth restructure	Reduce staffing levels	0.000	0.000	0.000	0.050	Business As Usual
SC23	Introduction of permit system for statutory undertakings (e.g. energy supply / telecom companies) wishing to dig up CBC roads.	New income from third parties	0.000	0.000	0.050	0.000	Business As Usual

Central Bedfordshire Council Targeted Efficiency Savings

Sustainable Communities

Ref	Detail of efficiency proposal	Implications/Impact	2012/13				2013/14				2014/15				2015/16				Comments
			£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m		
SC24	Development planning cost savings	Reduce operating costs and staff savings.	0.090	0.000	0.000	0.050	0.000	0.050	0.000	0.000	0.050	0.000	0.050	0.000	0.000	0.000	Business As Usual		
SC25	Countryside & Access 500 efficiency programme	Further efficiency savings through local application of national efficiency project.	0.000	0.000	0.000	0.075	0.000	0.075	0.000	0.075	0.000	0.075	0.000	0.075	0.000	0.000	Business As Usual		
SC26	Transport strategy	Reduce transport strategy contractor budget	0.050	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Business As Usual		
SC27	Transfer services to Town and Parish Councils focussed initially around street cleaning and grounds maintenance.	Reduce direct costs to CBC	0.000	0.980	0.980	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.300	0.300	0.300	Agreement of Town & Parish Councils. Business As Usual. Major project will need to determine legal and financial implications. As well as a range of services to be included.		
SC28	Lease council owned vehicles rather than buy to reduce overall operating costs	Reduce operating costs	0.050	0.275	0.275	0.065	0.065	0.065	0.065	0.065	0.065	0.065	0.065	0.065	0.065	0.065	Business As Usual		
SC29	Create commercial services trading arm	Potential creation of a distinct trading arm to maximise income from commercial services	0.050	0.150	0.150	0.050	0.050	0.050	0.050	0.050	0.050	0.050	0.050	0.050	0.050	0.050	Major project will need to determine legal and financial implications.		
SC30	Super client	Potential rationalisation of contract management to reduce costs whilst maintaining levels of control.	0.000	0.100	0.100	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Project will need to determine capacity and capability implications.		
SC31	Transfer of cultural and other council services to delivery by a Trust.	Potential transfer of services to a charitable trust to minimise operating costs.	0.000	0.085	0.085	0.265	0.265	0.265	0.265	0.265	0.265	0.265	0.265	0.265	0.265	0.265	Major project will need to determine legal and financial implications. As well as range of services to be included. Savings arise from exemption of National Non Domestic Rates. This expenditure has been centralised so saving would appear in Corporate Services.		
SC32	Rollout of devolved services		0.000	0.000	0.000	0.300	0.300	0.300	0.300	0.300	0.300	0.300	0.300	0.300	0.300	0.300	Agreement of bodies taking on devolution of services.		
SC33	Additional savings target - work is ongoing to convert these into firm and detailed proposals		0.644	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000			
	EFFICIENCIES		3.937	2.760	2.760	1.975	1.975	1.975	1.975	1.975	1.975	1.975	1.975	1.975	1.750	1.750			

Central Bedfordshire Council

Targeted Efficiency Savings - in addition to those included in base budget build

Corporate Services

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
ACE RESOURCES:						
New proposals 2012/13 onwards						
CorpACER02: Manage vacancies across Corporate Services		0.260	0.000	0.000	0.000	
CorpIT03 Capitalisation of ICT staff activities (ICTS23).		0.050	0.000	0.000	0.000	
CorpIT04 Data Centre external hosting (from September 2012).(ICTS26)		0.000	0.010	0.000	0.000	
CorpIT05 Share SAP support with another organisation. Est to take approx half a year to set up (ICTS24)		0.020	0.000	0.000	0.000	
CorpIT06 Contract management of ICT support contracts. (ICTS25)		0.050	0.000	0.000	0.000	
CorpIT07 Introduce home working to reduce number of buildings supported. £5k per network link. Currently 84 links exist. Total spend about £300K on network links. Savings based on 20 building closures per annum for three years.		0.000	0.100	0.100	0.000	
CorpIT11 Reduced desktop support due to fewer buildings (£30k) and fewer staff (£30k) (ICTS33 and ICTS34)		0.000	0.000	0.060	0.000	

Central Bedfordshire Council

Targeted Efficiency Savings - in addition to those included in base budget build

Corporate Services

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
CorpIT08 Shared SWIFT application support. Using a virtual team to support applications. (ICTS27)		0.000	0.020	0.000	0.000	
CorpIT09 Change of supplier for SWIFT managed service (ICTS28)		0.000	0.000	0.000	0.030	
CorpIT10 20 staff currently employed doing technical support. If an assumption is made that five FTE costs can be saved this would be £30k X 5		0.030	0.120	0.000	0.000	
CorpFI02 Insurance- generate additional income.		0.040	0.000	0.000	0.000	
CorpA01 Staffing Structure changes		0.033	0.000	0.000	0.000	
CorpA03 FM Procurement Cleaning contract		0.060	0.020	0.000	0.000	
10% saving in resources, in addition to channel shift, predicated on directorate changes reflected elsewhere in MTFP		0.000	0.600	0.800	0.600	
Additional savings target - work is ongoing to convert these into firm and detailed proposals		0.600	0.000	0.000	0.000	
TOTAL ACE RESOURCES		1.143	0.870	0.960	0.630	

ACE PEOPLE & ORG:

Central Bedfordshire Council

Targeted Efficiency Savings - in addition to those included in base budget build

Corporate Services

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
New proposals 2012/13 onwards						
PeopHR1: Review of HR staffing (2FTE reduction)		0.100	0.000	0.000	0.000	
PeopPol1: Review of staffing in Policy (1FTE reduction)		0.050	0.000	0.000	0.000	
PeopCI1: Potential to capitalise one member of Community Insight staff for Web Strategy work (one off)		0.050	0.000	0.000	(0.050)	
PeopCom1: Review of staffing in Comms (1FTE reduction)		0.050	0.000	0.000	0.000	
10% saving in resources, in addition to channel shift, predicated on directorate changes reflected elsewhere in MTFP		0.000	0.273	0.273	0.273	
Additional savings target - work is ongoing to convert these into firm and detailed proposals		0.300	0.000	0.000	0.000	
TOTAL ACE PEOPLE & ORG		0.550	0.273	0.273	0.223	
OCE						
New proposals 2012/13 onwards						
Additional savings target - work is ongoing to convert these into firm and detailed proposals		0.040	0.000	0.000	0.000	
TOTAL ACE PEOPLE & ORG		0.040	0.000	0.000	0.000	
TOTAL CORPORATE SERVICES		1.733	1.143	1.233	0.853	

Central Bedfordshire Council

Targeted Efficiency Savings - in addition to those included in base budget build

Corporate Costs

Detail of efficiency proposal	Category	Type	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Governance Arrangements
Cross Cutting Efficiencies								
Capital Financing - reduction of borrowing				0.000	0.700	(0.300)	0.000	Revised capital financing costs to reflect changes in profile of capital programme and impact on MRP and interest costs.
Capital Financing - increase in borrowing resulting from Capital Programme				(0.500)	(1.400)	0.000	1.000	
TOTAL Corporate Costs				-0.500	-0.700	(0.300)	1.000	

Central Bedfordshire Council

Targeted Efficiency Savings - in addition to those included in base budget build

Contingency and Reserves

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
Cross Cutting Efficiencies						
Release Redundancy Provision		0.000	0.000	0.300	0.400	
Contribution to General Fund - achievement of optimum level		0.000	0.000	1.400	0.000	
Contingency to reflect Council Tax Freeze Grant		-1.634	0.000	0.000	0.000	
TOTAL		-1.634	0.000	1.700	0.400	

Central Bedfordshire Council Targeted Efficiency Savings

Cross Cutting Efficiencies

Detail of efficiency proposal	Implications/Impact	2012/13 £m	2013/14 £m	2014/15 £m	2015/16 £m	Comments
CS7 - Passenger Transport Review Phase 1	This is the second year of the cross cutting transport efficiency relating to recommissioning of transport.	0.130	0.400	0.400	0.000	held on EIG as cross cutting for 12/13
Procurement - yet to be identified		0.500	0.500	0.500	0.000	
Accommodation		0.200	0.600	0.900	0.200	
Customer Contact / Channel Shift		0.133	1.012	0.509	0.250	
CorpIT02 Introduce electronic meetings and collaboration tools and use them - Use Huddle to stop all travel to meetings on a phased approach. 100 users per month in 12/13, and additional 300 users per month in 13/14 and 14/15, at £10 per user per month reduction in mileage claims.		0.012	0.036	0.036	0.000	
Invest to Save benefits		0.000	0.400	0.400	0.000	
TOTAL		0.975	2.948	2.745	0.450	

Meeting: Executive
Date: 6 December 2011
Subject: Capital Programme 2012/13 to 2015/16
Report of: Cllr Maurice Jones, Deputy Leader and Executive Member for Corporate Resources
Summary: The report proposes the Capital Programme for 2012/13 to 2015/16 for consultation.

Advising Officer: John Unsworth, Assistant Chief Executive – Resources
Contact Officer: Charles Warboys, Chief Finance Officer
Public/Exempt: Public
Wards Affected: All
Function of: Executive
Key Decision Yes
**Reason for urgency/
exemption from call-in
(if appropriate)** N/A

CORPORATE IMPLICATIONS

Council Priorities:

Financial:

The proposed Capital Programme for 2012/13 has planned gross expenditure of £78.746M (excluding the HRA) supported by £49.383M of external funding (grants, S106 contributions etc.) leaving a net cost to the Council of £29.363M (this compares to £12.743M that was agreed in the 2012/13 programme agreed in February 2011). The proposed HRA programme is expenditure of £6.142M funded by HRA capital receipts and HRA revenue contributions.

The net cost of the General Fund programme will be met through the use of previously unapplied capital resources carried forward from the previous financial year, in year capital receipts and £11.865M of additional borrowing.

Legal:

The Capital Programme forms part of the Council's budget as defined in the Constitution. It includes funding that is required to enable the authority to discharge its legal obligations and a failure to approve the capital programme may therefore have implications on the Council's ability to comply with these obligations.

Risk Management:

The affordability and sustainability of the proposed Capital Programme is dependent on the generation of new capital receipts and external grants and contributions. In addition the Council needs to be sure that the financing costs arising from any borrowing are sustainable in the long term.

Staffing (including Trades Unions):

None

Equalities/Human Rights:

Equalities and human rights will be taken into account as part of the development of detailed business cases for each scheme.

Community Safety:

Under section 17 of the Crime and Disorder Act 1998 the Council has a duty to consider community safety issues across all of its functions. In developing and implementing the detailed business case for each project, implications will be carefully considered to ensure compliance with the Community Safety Partnership's priorities and plans as endorsed by this Council.

Sustainability:

Schemes include works to promote more sustainable modes of travel and improve the lifespan of assets and reduce energy consumption.

Procurement:

The delivery of the programme is reliant on a number of external suppliers to successfully deliver the capital schemes. We will procure suppliers that deliver value for money and quality schemes ensuring the delivery of service outcomes.

Overview and Scrutiny:

The Capital Programme will be considered by the Overview and Scrutiny Committees in their December cycle of meetings.

RECOMMENDATION(S):

That the Executive

- a. **Approve the draft 2012/13 to 2015/16 Capital Programme (as per Appendix B) for consultation with Overview and Scrutiny and other stakeholders.**
- b. **Note that the net expenditure of the 2012/13 Capital Programme has increased by £16.620M over that within the Capital Programme 2011/12 to 2014/15 approved by Council in February 2011.**
- c. **Approve the draft 2012/13 to 2015/16 Capital Programme – Housing Revenue Account (as per Appendix C) for consultation with Overview and Scrutiny and other stakeholders.**

<i>Reason for Recommendation(s):</i>	<i>To enable extensive consultation on the draft Capital Programme 2012/13 to 2015/16 prior to recommendations by the Executive to Full Council in February 2012</i>
--------------------------------------	--

Executive Summary

Capital investment is required to ensure the delivery of the Council's priorities but the programme needs to be sustainable and affordable.

The 2011/12 to 2014/15 Capital Programme as set out in the Medium Term Financial Plan (MTFP) was approved by Council in February 2011. This has been reviewed and updated for 2012/13 to 2015/16 as summarised in Appendix A. The proposals result in an increase in gross capital expenditure for 2012/13 of £52.019M. This is partially offset by an increase in external funding of £35.399M and therefore results in an increase in net expenditure for 2012/13 of £16.620M to be financed from Council funded resources e.g. borrowing.

There are further substantial increases in net capital expenditure proposed for both 2013/14 and 2014/15 which will require additional financing from Council resources.

Introduction

1. Overall resource levels available to the Authority in the short to medium term are restricted. These limitations apply to both capital and revenue expenditure. It is important to be aware that capital expenditure that is not financed through existing capital resources (e.g. grants, developer contributions and capital receipts) will reduce revenue resources over the long term through incurring additional capital financing costs.
2. In November 2011, Executive approved the in-year review of the 2011/12 Capital Programme (excluding the HRA) resulting in an increase in net expenditure of £4.689M of which £0.518M was to be funded from additional capital receipts with the balance of £4.171M to be funded from borrowing.
3. A draft Capital Programme for 2012/13 to 2015/16 has been developed factoring in the results of the in-year review plus consideration of existing priorities and proposed new schemes.
4. The issue of funding of capital expenditure cannot be overstated. Each additional £1M of capital spend financed from external borrowing adds approximately £0.08M per annum to the revenue base budget as a recurrent cost over the long term.

Draft 2012/13 Capital Programme

5. The starting point for developing the proposed 2012/13 Capital Programme was the second year of the Capital Programme covering the period up to 2014/15 agreed at Council in February 2011. Existing priorities have been reviewed and proposed new schemes included and also some existing schemes deleted.

6. Table 1 shows the original 2012/13 programme as agreed at the 24 February 2011 Full Council. After allowing for external grants and contributions of £13.984M, the original 2012/13 Capital Programme had net expenditure of £12.743M that was to be met by capital receipts of £10.3M and borrowing of £2.443M.

Table 1 - 2011/12 Medium Term Financial Plan Capital Programme– as per February 2011 Council

	2011/12 £M	2012/13 £M	2013/14 £M	2014/15 £M
Gross Expenditure	68.291	26.727	24.775	24.346
Funded by:				
Grants and Contributions	47.128	13.984	11.610	11.081
Capital Receipts	8.248	10.300	12.003	5.782
Borrowing	12.915	2.443	1.162	7.483
Total Funding:	68.291	26.727	24.775	24.346

Impact of Capital Review

7. The 2012/13 Programme has been updated for slippage from 2011/12. As part of the 2011/12 Capital Programme Review, £6.798M (net expenditure) of slippage was identified to be carried forward into the 2012/13 financial year. This slippage does not have an incremental impact on the Council's planned financing requirement, as it has been assumed in the previous year's financing assumptions.

Detailed Review of Capital Programme

8. The capital commitments included in the original 2012/13 Capital Programme have been reviewed and new proposals considered and categorised as follows:
- A. Fully externally funded schemes;
 - B. Schemes which are statutory that may have an element of external funding;
 - C. Service enhancements driven by a service benefit with little or no financial return that may have an element of external funding;
 - D. Schemes which are invest to save with a consequent reduction in revenue costs.

Reductions in Capital Commitments

9. The review has identified a reduction in capital commitments totalling £2.4M. This figure is net of external financing through grants and contributions. The key changes are:
- Reprofiting of the Luton and Dunstable Busway programme beyond the life of the Capital Programme (£1.05M).
 - Reduction in the corporate property rolling programme (£0.9M)
10. There were no schemes with significant amounts of internal funding removed from the Capital Programme.

Additional Capital Commitments

11. The draft 2012/13 capital proposals have been considered in the context of priorities which have changed over the past twelve months and a number of new schemes were put forward for consideration. The total value of these schemes, net of external financing through grants and contributions, is £12.222M. The key additions (£0.5M+) are:

Category*	Scheme	Net Cost £M
B	Further provision for the Mandatory Disabled Facilities grant in excess of Government support	0.7
D	Leisure Strategy implementation	2.0
D	Provision to reinstate highways maintenance funding to top quartile levels	4.0
D	Channel shift	1.5
D	Increase in funding for street lighting maintenance backlog	0.5
D	Highways Holistic Infrastructure Projects	1.0
D	Local Development Framework planning costs	0.5

*Category as per criteria in paragraph 8

Additional Slippage into Future Years

12. Capital commitments have been reviewed to identify schemes that could be slipped to future financial years. This exercise has resulted in a total of £0.300M being re-phased into future years from the 2012/13 capital programme.

Summary of 2012/13

Table 2 sets out the proposed Capital Programme that incorporates the changes as described above.

Table 2 – Proposed 2012/13 Capital Programme

Revision of 2012/13 Capital Programme	Original Feb 2011 £M	Movement £M	Draft Programme £M
Gross Expenditure	26.727	52.019	78.746
Less: Grants & Contributions	(13.984)	(35.399)	(49.383)
Net Expenditure	12.743	16.620	29.363

Summary of 2012/13 Programme By Ranked Criteria

Table 3 summarises the proposed Capital Programme that incorporates the changes as described above and presented in line with the categories described in paragraph 8.

Table 3 - Proposed 2012/13 Capital Programme by Ranked Criteria

Proposed 2012/13 Capital Programme	Gross £M	Grants and Contribs. £M	Net £M
A. Externally funded schemes	42.183	(42.183)	0.000
B. Schemes which are statutory	9.018	(4.788)	4.230
C. Schemes where choice exists	12.994	(2.412)	10.582
D. Schemes which are invest to save	14.551	0.000	14.551
Grand Total	78.746	(49.383)	29.363

Financing of the Capital Programme

13. The forecast of new capital receipts has been revised and the original figure of £10.3M has been increased to £11.0M.
14. Table 4 sets out the draft position including all of these changes compared to the original capital programme agreed. The full detailed draft Capital Programme is included at Appendix B.

Table 4 – Financing of 2012/13 Capital Programme

Revision of 2012/13 Capital Programme	Original Feb 2011 £M	Movement £M	Draft Programme £M
Gross Expenditure	26.727	52.019	78.746
Less: Grants & Contributions	(13.984)	(35.399)	(49.383)
Net Expenditure	12.743	16.620	29.363
Less: Capital Receipts	(10.300)	(0.700)	(11.000)
Residual Financing Requirement	2.443	15.920	18.363
Funded by:			
Existing Resources *	(0.943)	7.441	6.498
Additional borrowing / internal resources	3.386	8.479	11.865
Residual Financing Requirement	2.443	15.920	18.363

*Existing resources relate to scheme slippage and therefore funding already included within another year's programme.

15. Based upon the draft programme requiring £11.865M of additional financing as shown in Table 4 there will be an additional recurrent cost pressure of some £0.9M to the revenue budget from 2012/13 onwards.

The draft capital programme as set out in this report is aspirational. It reflects the ambition of the Council to invest in priority services. However, the revenue implications of the programme in total need to be seen in the context of other pressures and demands to ensure they are affordable and can be sustained over the medium term.

There is recognition that there are dependencies within the capital programme (for example on third parties, including external funders) and often slippage occurs from one year to the next as delivery is delayed. Therefore, in calculating the appropriate budget for financing charges, an allowance for slippage of 10% of the net capital requirement in each year has been made.

In approving the Capital Programme, the Council will be setting a framework and agreeing in principle to the inclusion of the individual schemes. Thereafter, a rigorous approach will be taken to assessing the revenue cost of all capital schemes before they are allowed to proceed and a full business case will be required even where schemes are included in the approved programme. This will enable a judgment to be made in each case as to the affordability of the scheme within the constraints of the revenue budget for financing charges. Only if this threshold is not breached will schemes proceed.

The borrowing requirement relating to Invest to Save schemes is £14.551M. These are schemes where the anticipated revenue savings will substantially exceed the additional associated risk adjusted financing costs. The s.151 officer (Chief Finance Officer) will need to be satisfied that this criterion is met before such schemes will be approved to commence. A number of the potential savings arising from the Invest to Save schemes have not been fully identified at this stage, and therefore have not been included in the Draft Revenue Budget 2012/13.

The full financing costs of the proposed Capital Programme, including what has been built in to the base budget are:

	2012/13	2013/14	2014/15	2015/16
	£M	£M	£M	£M
Base Budget b/f	11.200	11.260	11.960	12.360
Additional Charge	0.482	1.860	1.861	0.865
Total Charge	11.682	13.120	13.821	13.225

Medium Term Implications

16. Table 5 sets out the draft position over the medium term. Although there is less certainty in determining future spend and financing, the table shows that the Capital Programme will continue to produce additional cost pressures without further generation of new capital receipts and external grants and contributions.
17. The medium term forecast includes substantial new capital receipts in 2014/15 and 2015/16 in respect of the LDF programme. These are heavily dependent upon progress with planning and the state of the housing market with regard to timing and valuation.
18. The generation and timing of new capital receipts is critical to the capital programme over the medium term and represent a specific risk as to its sustainability and affordability.
19. The adoption of the proposed Capital Programme across the medium term will increase the estimated capital financing costs above those previously budgeted levels shown in the 2011/12 Capital Programme by £0.482M in 2012/13, £1.860.M in 2013/14 and £1.861M in 2014/15. There is no comparison available for 2015/16 as these assumptions were not included in the previously agreed Capital Programme.

Table 5 – Proposed Summary Capital Programme 2012/13 to 2015/16

	2012/13 £M	2013/14 £M	2014/15 £M	2015/16 £M
Gross Expenditure	78.746	61.317	54.603	48.999
Less: Grants & Contributions	(49.383)	(38.869)	(32.291)	(29.680)
Net Expenditure	29.363	22.448	22.312	19.319
Less: Capital Receipts	(11.000)	(10.000)	(24.420)	(28.790)
Residual Financing Requirement	18.363	12.448	(2.108)	(9.471)
Funded by:				
Existing Resources *	6.498	(0.300)	0.000	0.000
Additional borrowing	11.865	12.748	(2.108)	(9.471)
Residual Financing Requirement	18.363	12.448	(2.108)	(9.471)
Additional Capital Financing Costs	0.482	1.860	1.861	(0.865)

*Existing resources relate to scheme slippage and therefore funding already included within another year's programme.

Housing Revenue Account

20. The draft 2012/13 – 2015/16 Housing Revenue Account (HRA) detailed Capital Programme is attached at Appendix C.
21. The move to self financing of the HRA means that from 2012/13 the capital programme will no longer be funded by the Major Repairs Allowance (MRA) but by capital receipts of housing sales and contributions from retained rentals. This will allow for greater flexibility but will also require full consideration of sustainability and affordability.
22. Detailed financial modelling of the HRA has been undertaken to support the draft Capital Programme over the medium term as presented in Table 6.

Table 6

	2012/13 £M	2013/14 £M	2014/15 £M	2015/16 £M
Gross Expenditure	6.142	10.483	10.164	6.249
Funded by:				
Housing Capital Receipts	0.200	0.200	0.200	0.200
Revenue Contributions	5.942	10.283	9.964	6.049
Total funding	6.142	10.483	10.164	6.249

Appendices:

Appendix A: Draft Summary Capital Programme 2012/13 to 2015/16

Appendix B: Draft Capital Programme 2012/13 to 2015/16

Appendix C: Draft Capital Programme 2012/13 to 2015/16 – Housing Revenue Account

.

Background Papers:

Capital Programme 2011/12 to 2014/15 – Council, February 2011

Capital Programme 2011/12 Review – Executive, November 2011

Location of Papers:

Central Bedfordshire Council, Priory House, Chicksands

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13 to 2015/16

Summary

Title and Description of the Scheme	Revised Draft Capital Programme for 2012/13				Revised Draft Capital Programme for 2013/14				Revised Draft Capital Programme for 2014/15				Revised Draft Capital Programme for 2015/16			
	Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure	
	£000s	£000s	£000s		£000s	£000s	£000s		£000s	£000s	£000s		£000s	£000s	£000s	
Category A																
Social Care Health and Housing	3,154	(3,154)	0	1,647	(1,647)	0	0	0	0	0	0	0	0	0	0	
Children's Services	24,693	(24,693)	0	26,852	(26,852)	0	24,400	(24,400)	0	23,500	(23,500)	0	0	0	0	
Sustainable Communities: Community Safety & Public Protection Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	539	(539)	0	700	(700)	0	0	0	0	0	0	0	0	0	0	
Sustainable Communities: Regeneration & Affordable Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sustainable Communities: Transport Infrastructure	12,055	(12,055)	0	5,342	(5,342)	0	5,453	(5,453)	0	5,382	(5,382)	0	0	0	0	
Sustainable Communities: Waste Infrastructure	607	(607)	0	0	0	0	0	0	0	0	0	0	0	0	0	
Assistant Chief Executive- Resources	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Assistant Chief Executive- People & Org	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Partnerships	1,135	(1,135)	0	0	0	0	0	0	0	0	0	0	0	0	0	
Category A Total	42,183	(42,183)	0	34,541	(34,541)	0	29,853	(29,853)	0	28,882	(28,882)	0	0	0	0	
Category B																
Social Care Health and Housing	3,000	(588)	2,412	3,000	(588)	2,412	3,000	(588)	2,412	3,000	(588)	2,412	3,000	(588)	2,412	
Children's Services	850	0	850	850	0	850	850	0	850	850	0	850	850	0	850	
Sustainable Communities: Community Safety & Public Protection Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sustainable Communities: Regeneration & Affordable Housing	4,333	(4,000)	333	1,333	(1,000)	333	1,333	(1,000)	333	1,333	(1,000)	333	0	0	0	
Sustainable Communities: Transport Infrastructure	450	(100)	350	450	(100)	350	450	(100)	350	450	(100)	350	450	(100)	350	
Sustainable Communities: Waste Infrastructure	385	(100)	285	415	(100)	315	355	(100)	255	262	(60)	202	262	(60)	202	
Assistant Chief Executive- Resources	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Assistant Chief Executive- People & Org	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Partnerships	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Category B Total	9,018	(4,788)	4,230	6,048	(1,788)	4,260	5,988	(1,788)	4,200	4,562	(748)	3,814	4,562	(748)	3,814	

Categories
Externally funded schemes.
Schemes which are statutory.
Schemes where choice exists.
Schemes which are invest to save.

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13 to 2015/16

Summary

Title and Description of the Scheme	Revised Draft Capital Programme for 2012/13				Revised Draft Capital Programme for 2013/14				Revised Draft Capital Programme for 2014/15				Revised Draft Capital Programme for 2015/16			
	Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure	
	£000s	£000s	£000s		£000s	£000s	£000s		£000s	£000s	£000s		£000s	£000s	£000s	
Category C																
Social Care Health and Housing	1,261	(729)	532		420	(50)	370		1,110	(50)	1,060		310	(50)	260	
Children's Services	400	0	400		400	0	400		400	0	400		400	0	400	
Sustainable Communities: Community Safety & Public Protection Infrastructure	103	0	103		0	0	0		0	0	0		0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	550	(763)	(233)		2,349	(690)	1,359		500	0	500		500	0	500	
Sustainable Communities: Regeneration & Affordable Housing	3,695	(900)	2,795		2,630	(1,500)	1,130		860	(600)	260		60	0	60	
Sustainable Communities: Transport Infrastructure	3,230	0	3,230		3,350	0	3,350		4,010	0	4,010		3,654	0	3,654	
Sustainable Communities: Waste Infrastructure	0	0	0		0	0	0		0	0	0		0	0	0	
Assistant Chief Executive- Resources	3,755	0	3,755		2,500	0	2,500		2,500	0	2,500		2,500	0	2,500	
Assistant Chief Executive- People & Org Partnerships	0	0	0		0	0	0		0	0	0		0	0	0	
Category C Total	12,994	(2,412)	10,582		11,649	(2,540)	9,109		9,350	(650)	8,700		7,424	(50)	7,374	
Category D:																
Social Care Health and Housing	0	0	0		0	0	0		0	0	0		0	0	0	
Children's Services	0	0	0		0	0	0		0	0	0		0	0	0	
Sustainable Communities: Community Safety & Public Protection Infrastructure	0	0	0		0	0	0		0	0	0		0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	2,617	0	2,617		928	0	928		2,066	0	2,066		2,050	0	2,050	
Sustainable Communities: Regeneration & Affordable Housing	0	0	0		0	0	0		0	0	0		0	0	0	
Sustainable Communities: Transport Infrastructure	7,325	0	7,325		6,180	0	6,180		6,540	0	6,540		5,750	0	5,750	
Sustainable Communities: Waste Infrastructure	0	0	0		0	0	0		0	0	0		0	0	0	
Assistant Chief Executive- Resources	2,749	0	2,749		1,671	0	1,671		476	0	476		331	0	331	
Assistant Chief Executive- People & Org Partnerships	1,860	0	1,860		300	0	300		300	0	300		0	0	0	
Category D Total	14,551	0	14,551		9,079	0	9,079		9,382	0	9,382		8,131	0	8,131	
Total Capital Programme excluding HRA:	78,746	(49,383)	29,363		61,317	(38,669)	22,448		54,603	(32,291)	22,312		48,999	(29,680)	19,319	
Social Care Health and Housing	7,415	(4,471)	2,944		5,067	(2,285)	2,782		4,110	(638)	3,472		3,310	(638)	2,672	
Children's Services	25,943	(24,693)	1,250		28,102	(26,652)	1,250		25,650	(24,400)	1,250		24,750	(23,500)	1,250	
Sustainable Communities: Community Safety & Public Protection Infrastructure	103	0	103		0	0	0		0	0	0		0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	3,706	(1,322)	2,384		3,977	(1,690)	2,287		2,566	0	2,566		2,550	0	2,550	
Sustainable Communities: Regeneration & Affordable Housing	8,028	(4,900)	3,128		3,963	(2,500)	1,463		2,193	(1,600)	593		60	0	60	
Sustainable Communities: Transport Infrastructure	23,060	(12,155)	10,905		15,322	(5,442)	9,880		16,453	(5,553)	10,900		15,236	(5,482)	9,754	
Sustainable Communities: Waste Infrastructure	992	(707)	285		415	(100)	315		355	(100)	255		262	(60)	202	
Assistant Chief Executive- Resources	6,504	0	6,504		4,171	0	4,171		2,976	0	2,976		2,831	0	2,831	
Assistant Chief Executive- People & Org Partnerships	1,860	0	1,860		300	0	300		300	0	300		0	0	0	
Total Capital Programme excluding HRA:	78,746	(49,383)	29,363		61,317	(38,669)	22,448		54,603	(32,291)	22,312		48,999	(29,680)	19,319	
HRA:	6,142	0	6,142		10,483	0	10,483		10,164	0	10,164		6,249	0	6,249	
Total Capital Programme including HRA:	84,888	(49,383)	35,505		71,800	(38,669)	32,931		64,767	(32,291)	32,476		55,248	(29,680)	25,568	

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes that are externally funded (Category A):

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Social Care Health and Housing	NHS Campus Closure The NHS Campus Closure Programme is a Government initiative backed with NHS Capital funding, to provide up to date and future proofed accommodation for people with severe Learning Disabilities who are currently living in substandard Care Homes under the responsibility of the Local Authority.	A	2,668	(2,668)	0	1,300	(1,300)	0	0	0	0	0	0	0
Social Care Health and Housing	Adult Social Care ICT Projects This project includes RP203, AIS/FACE, Web Site development & Electronic Social Care Record developments.	A	140	(140)	0	0	0	0	0	0	0	0	0	0
Social Care Health and Housing	Review of Accommodation/Day Support for Older People This major project will be establishing the requirements to support Older People in the future and will be required to pump prime new developments arising from that need.	A	346	(346)	0	347	(347)	0	0	0	0	0	0	0
Children's Services	All Saints Academy The project includes the rebuild and refurbishment of buildings previously comprising of the former Northfields Technology College, now All Saints' Academy, Dunstable, as part of the previous Government's Academy programme.	A	4,366	(4,366)	0	0	0	0	0	0	0	0	0	0
Children's Services	Etonbury Middle School additional places The project is to provide additional pupil places in response to recent housing developments in the area, utilising the approved S106 planning obligations funding.	A	696	(696)	0	0	0	0	0	0	0	0	0	0
Children's Services	New School Places The funding is given to enable us to manage the pressures of population growth by providing new permanent capacity in our growth areas. Funded by Basic Need and Section 106 contributions.	A	11,600	(11,600)	0	19,600	(19,600)	0	24,400	(24,400)	0	23,500	(23,500)	0
Children's Services	Schools Capital Maintenance (Formerly New Deal for Schools Modernisation) Modernisation funding is currently the only funding available to address the highest priority Repair and Maintenance needs across the schools estate.	A	6,314	(6,314)	0	6,314	(6,314)	0	0	0	0	0	0	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes that are externally funded (Category A).

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Children's Services	<u>Schools Devolved Formula Capital</u> This funding is for schools to use on capital condition / improvement work on their buildings in line with the priorities in their School Improvement Plan (SIP) and within the context of the School's Asset Management Plan.	A	938	(938)	0	938	(938)	0	0	0	0	0	0	0
Children's Services	<u>Section 106 for additional school places in Dunstable Pupil Referral Unit Phase 2</u> Section 106 funding for additional places in Dunstable Pupil Referral Unit Phase 2.	A	279	(279)	0	279	(279)	0	0	0	0	0	0	0
Children's Services	<u>Section 106 for additional places in Dunstable 14-19 Places</u> Scheme funded by Section 106	A	500	(500)	0	500	(500)	0	0	0	0	0	0	0
Sustainable Communities: Leisure and Culture Infrastructure	<u>Leisure Facilities Astral Park Leighton Buzzard</u> To develop a number of junior and senior grass pitches, changing facilities, car park and associated works.	A	239	(239)	0	700	(700)	0	0	0	0	0	0	0
Sustainable Communities: Leisure and Culture Infrastructure	<u>Leisure Facilities Stotfold Football Development Project Phase 1</u> To provide football pitches, car park and changing facilities at Arlesley Road. Funding 100% s106.	A	300	(300)	0	0	0	0	0	0	0	0	0	0
Sustainable Communities: Transport Infrastructure	<u>Cycle Route Luton-Harpenden</u> National cycle route Upper Lea Valley Greenway Connect2 scheme. Second year of implementation.	A	190	(190)	0	0	0	0	0	0	0	0	0	0
Sustainable Communities: Transport Infrastructure	<u>Dunstable A5/M1 Link Road Strategic Infrastructure Projects</u> Funding allocated to assist the Highways Agency deliver on a new strategic road link, critical to new growth proposals around Dunstable and Houghton Regis. CBC contribution to design fees.	A	1,974	(1,974)	0	0	0	0	0	0	0	0	0	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes that are externally funded (Category A):

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Sustainable Communities: Transport Infrastructure	Highways Integrated Schemes (R) The draft Local Transport Plan 3 sets out a programme of improvement works such as 'shared space' road layouts to deliver the Council's priorities for managing growth, reducing congestion, creating safer communities and promoting healthier lifestyles. Government grant is available to almost cover the entire cost of this programme.	A	1,338	(1,338)	0	1,338	(1,338)	0	1,882	(1,882)	0	1,882	(1,882)	0
Sustainable Communities: Transport Infrastructure	Highways Structural Maintenance Block - Grant Funded (R) This proposal will maintain the condition of A, B, C roads at a median level compared to other Councils, fund half the necessary works to maintain unclassified roads in their current condition and enable footways to be resurfaced every 70 years. 2015/16 figures matched to 2014/15 as DfT has not advised allocation for that year yet.	A	3,920	(3,920)	0	4,004	(4,004)	0	3,571	(3,571)	0	3,500	(3,500)	0
Sustainable Communities: Transport Infrastructure	London Road / Baulk Junction Improvement Biggleswade regeneration: - switch GAF to Hitchin Street - retain Section 106 for Baulk.	A	133	(133)	0	0	0	0	0	0	0	0	0	0
Sustainable Communities: Transport Infrastructure	Section 278 Schemes Delivery of highway works required under planning permissions of various developments throughout Central Bedfordshire.	A	4,500	(4,500)	0	0	0	0	0	0	0	0	0	0
Sustainable Communities: Waste Infrastructure	Waste Infrastructure Grant Provision of waste collection vehicles after selection of solution for BEaR Project.	A	607	(607)	0	0	0	0	0	0	0	0	0	0
Partnerships	LPSA & LAA Grant payout The funding is reward grant based on the achievement by partners of joint outcomes and targets agreed with central government via the regional office.	A	1,135	(1,135)	0	0	0	0	0	0	0	0	0	0
	Total Category A Schemes		42,183	(42,183)	0	34,541	(34,541)	0	29,853	(29,853)	0	28,882	(28,882)	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes which are Statutory (Category B)

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16						
			Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s				
Social Care Health and Housing	<u>Disabled Facilities Grants Scheme</u> The project is the provision of mandatory Disabled Facilities Grants (DFG's) funding, to adapt homes of people with disabilities to meet their specific needs. The provision of DFG's is prescribed in the Housing Grants, Construction and Regeneration Act 1996 and some funding is received from the government.	B	3,000	(588)	2,412	3,000	(588)	2,412	3,000	(588)	2,412	3,000						2,412
Children's Services	<u>Asbestos / Health & Safety</u> Programme of asbestos removal in schools and various Health & Safety related improvements including a programme of fire alarm upgrades in schools, gas safety shut off systems in school kitchens, electrical safety issues, glazing upgrades and bunding for oil tanks. These programmes are informed by results of stock condition surveys and fire authority inspections.	B	400	0	400	400	0	400	400	0	400	400						400
Children's Services	<u>Schools Access Initiative</u> There is a programme to enable the Council to meet its Statutory obligations. There is a Statutory duty on the Council to have an agreed accessibility strategy to enable local pupils to attend (local) school.	B	450	0	450	450	0	450	450	0	450	450						450
Sustainable Communities: Regeneration & Affordable Housing	<u>Local Flood Defence Funding (DEFRA)</u> Flood alleviation Leighton Buzzard.	B	4,333	(4,000)	333	1,333	(1,000)	333	1,333	(1,000)	333	1,333						0
Sustainable Communities: Transport Infrastructure	<u>Outdoor Access and Greenspace Improvement Projects</u> To improve and enhance access to the countryside under the Countryside and Rights of Way Act 2000. The Council also has a statutory requirement to prepare and deliver an Outdoor Access Improvement Plan (OAIIP). The Council is currently responsible for managing (or managing in partnership) some 60 Countryside and Heritage sites across its area.	B	250	(100)	150	250	(100)	150	250	(100)	150	250						150
Sustainable Communities: Transport Infrastructure	<u>Rights of Way Network and Countryside and Heritage Sites - Structural Improvement Projects</u> To protect and maintain the public ROW network under the Highways Act 1980, and comply with DDA requirements. Funding is needed for critical work.	B	200	0	200	200	0	200	200	0	200	200						200

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes which are Statutory (Category B)

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s
Sustainable Communities: Waste Infrastructure	Sundon / Bluewater Landfill Sites To comply with statutory requirements in the restoration of the site.	B	235	(100)	135	265	(100)	165	205	(100)	105	92	(60)	32
Sustainable Communities: Waste Infrastructure	Waste & Recycling Containers (R) Provision of replacement waste and recycling bins and containers.	B	150	0	150	150	0	150	150	0	150	170	0	170
Total Category B Schemes			9,018	(4,788)	4,230	6,048	(1,788)	4,260	5,988	(1,788)	4,200	4,562	(748)	3,814

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes where choice exists (Category C)

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Social Care Health and Housing	<u>Empty Homes</u> The project is the provision of funding to undertake capital works to long term empty properties that are subject to enforcement action by the Council. The enforcement action would be compulsory purchase or empty dwelling management orders.	C	160	0	160	270	0	270	160	0	160	160	0	160
Social Care Health and Housing	<u>Renewal Assistance</u> The project is the provision of grant or loan assistance in accordance with Central Bedfordshire Council's Private Sector Housing Renewal Policy, to help the most vulnerable people in the area to repair or improve their homes to make them safe, warm and healthy.	C	200	(50)	150	150	(50)	100	150	(50)	100	150	(50)	100
Social Care Health and Housing	<u>Replacement of Adult Social Care Case Management System</u>	C	0	0	0	0	0	0	800	0	800	0	0	0
Social Care Health and Housing	<u>Timberlands and Chiltern View Gyms and Traveller Sites</u> Timberlands is in poor condition; there are public health issues and refurbishment is long overdue resulting in tensions relating to site management. Grant has been secured for 75% of proposed costs.	C	901	(679)	222	0	0	0	0	0	0	0	0	0
Children's Services	<u>Temporary Accommodation</u> The purpose of this rolling programme is to enable the council to meet "unforeseen" or short term accommodation needs as a result of increased intakes into schools or as a result of organisational changes to meet KS1 class size legislation.	C	400	0	400	400	0	400	400	0	400	400	0	400
Sustainable Communities: Community Safety & Public Protection Infrastructure	<u>Community Safety Initiatives CCTV etc.</u> Integrate all Council owned cameras into the Dunstable Control Room.	C	103	0	103	0	0	0	0	0	0	0	0	0
Sustainable Communities: Leisure and Culture Infrastructure	<u>Gravel Grant to Town & Parish Councils</u> Commitment to Flitwick Town Council for the extension of burial grounds.	C	50	0	50	0	0	0	0	0	0	0	0	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes where choice exists (Category C)

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Sustainable Communities: Leisure and Culture Infrastructure	<u>Leisure Centre Stock Condition/Asset Management Plan.</u> Council has contractual obligation to maintain facilities to safe standard. Need to comply with Health & Safety legislation.	C	250	0	250	310	0	310	500	0	500	500	0	500
Sustainable Communities: Leisure and Culture Infrastructure	<u>Leisure Facilities Dunstable Community Football Development Centre</u> Increased provision of community football pitches. BMX track, stadium, changing and community use facilities. Projects mainly funded by section 106 developer contributions and Football Foundation Grant.	C	100	(783)	(683)	0	(340)	(340)	0	0	0	0	0	0
Sustainable Communities: Leisure and Culture Infrastructure	<u>Leisure Facilities Saxon Pool & Sports Centre Centre Extension</u> Extension for a 4 court sports hall, changing facilities. Modifications to front foyer to improve energy efficiency partly funded by developer contributions.	C	0	0	0	2,039	(650)	1,389	0	0	0	0	0	0
Sustainable Communities: Leisure and Culture Infrastructure	<u>Leisure Strategy Implementation</u> Includes Cedars Schools Project £.150k.	C	150	0	150	0	0	0	0	0	0	0	0	0
Sustainable Communities: Regeneration & Affordable Housing	<u>Dunstable Town Centre Regeneration Phase 2</u> The project will see the purchase of nine properties that will assist with the delivery of the Town Centre masterplan. Funded from Central Government and Homes and Communities Agency grants previously released to General Fund.	C	2,395	0	2,395	0	0	0	0	0	0	0	0	0
Sustainable Communities: Regeneration & Affordable Housing	<u>Historic Building Grant Aid Scheme</u> To restore or maintain over 1,900 listed buildings and structures in Central Bedfordshire. Scheme closed to new applicants. Amount to cover existing commitments only.	C	30	0	30	0	0	0	0	0	0	0	0	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes where choice exists (Category C)

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Sustainable Communities: Regeneration & Affordable Housing	Land Drainage Works (Non-Highways) Design and construct flood alleviation schemes for land holdings. Potential schemes are ranked in order of flooding severity and cost effectiveness.	C	60	0	60	60	0	60	60	0	60	60	0	60
Sustainable Communities: Regeneration & Affordable Housing	Leighton Buzzard South Redevelopment Land acquisition South of High Street	C	10	0	10	570	0	570	570	0	570	0	0	0
Sustainable Communities: Regeneration & Affordable Housing	Local Broadband Infrastructure CBC contribution of £620k matched to Broadband UK (BDUK) funding would rollout next generation broadband to 90% of properties. The balance of the £4m would be met by private and third sector. CBC contribution to £1m would provide contingency and funding towards meeting 95% coverage.	C	1,200	(900)	300	2,000	(1,500)	500	800	(600)	200	0	0	0
Sustainable Communities: Transport Infrastructure	Fleet Replacement Programme Ensures that vehicles required to support services to the community are safe and reliable. Scheme to be removed or updated depending on decision on leasing proposal.	C	300	0	300	300	0	300	300	0	300	300	0	300
Sustainable Communities: Transport Infrastructure	Highways Bridge Assessment and Maintenance (R) CBC is required to assess highway structures and strengthen any that are sub-standard. There is risk of un-assessed structures failing. At £570k p.a. the programme will take eight years to complete. Increasing expenditure as profiled will halve the time to complete the programme.	C	950	0	950	950	0	950	750	0	750	0	0	0
Sustainable Communities: Transport Infrastructure	Highways Fixed Cost Services (Lump Sums) (R) There is a contractual commitment to pay the Highways Service provider, Amey, a lump sum for a number of services. If the lump sums are not separately funded then actual expenditure on capital schemes will have to be reduced, in order to fund this contractual commitment.	C	1,100	0	1,100	1,100	0	1,100	1,100	0	1,100	964	0	964

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes where choice exists (Category C)

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Sustainable Communities: Transport Infrastructure	Highways Flooding & Drainage (R) CBC is required, by law, to mitigate the risk and impact of flooding. Following severe damage from highways flooding in 2007-08 a programme of improvements has been drawn up to improve drainage and prevent flooding. Improving highway drainage will improve highway safety, reduce traffic disruption and reduce flooding damage.	C	340	0	340	340	0	340	340	0	340	340	0	340
Sustainable Communities: Transport Infrastructure	Luton Dunstable Busway- Court Drive Dunstable Town Centre Bus Loop - Court Drive Strategic Infrastructure Projects .	C	150	0	150	0	0	0	0	0	0	0	0	0
Sustainable Communities: Transport Infrastructure	Luton Dunstable Busway- Downside Dunstable/Houghton Regis Bus Route Improvement Works Strategic Infrastructure Projects. Scheme is to enable Busway size buses to penetrate the dense urban areas in Dunstable and Houghton Regis such as Downside.	C	150	0	150	50	0	50	0	0	0	0	0	0
Sustainable Communities: Transport Infrastructure	Luton Dunstable Busway The Luton Dunstable busway scheme comprises a mainly guided busway between Blackburn Road in Houghton Regis and London Luton Airport with on street bus priority measures in the centres of Luton and Dunstable and on Kimpton Road.	C	30	0	30	530	0	530	1,500	0	1,500	2,000	0	2,000
Sustainable Communities: Transport Infrastructure	Luton Northern Bypass Strategic Infrastructure. Protects To significantly improve traffic congestion; road safety and road base accessibility condition in the northern part of Luton and Central Bedfordshire area.	C	10	0	10	20	0	20	20	0	20	50	0	50
Sustainable Communities: Transport Infrastructure	Woodside Connection Strategic Infrastructure. Protect Road link from the proposed M1 J11a to Porz Avenue providing traffic relief to the town centres of Dunstable and Houghton Regis and enabling the development north of Houghton Regis. Future spend subject to report to Executive.	C	200	0	200	60	0	60	0	0	0	0	0	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes where choice exists (Category C)

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s
Assistant Chief Executive-Resources	CBC Corporate Property Rolling Programme (R) includes Improvement and Development of the corporate estate. The 2012/13 budget is made up of the following: Slippage from 11/12 identified projects: £860k including Silsoe, Arlesey Community Building, Ampt Hill Magistrates, and Leighton Buzzard Library and Arts Centre Building. Condition Priority 1 (all projects to be included) estimated spend £3m- Mechanical Projects £700k, Roofing Projects £500k, Electrical Projects £400k, General Building Work £1,400k. Condition Priority 2 £1m consisting of (2/3 of the identified projects in this category to be included) Lighting projects £140k, Flat roofing £450k, Heating Systems £170k, Electrical works £240k.	C	2,500	0	2,500	2,500	0	2,500	0	2,500	2,500	0	2,500	
Assistant Chief Executive-Resources	CBC Corporate Property Rolling Programme Carbon Reduction Programme	C	300	0	300	0	0	0	0	0	0	0	0	
Assistant Chief Executive-Resources	CBC Corporate Property Rolling Programme Contingency	C	246	0	246	0	0	0	0	0	0	0	0	
Assistant Chief Executive-Resources	CBC Corporate Property Rolling Programme Fees	C	250	0	250	0	0	0	0	0	0	0	0	
Assistant Chief Executive-Resources	Beeches Car Park redevelopment	C	200	0	200	0	0	0	0	0	0	0	0	
Assistant Chief Executive-Resources	Waiting House Slippage from 11/12 for the replacement of the boilers (Originally shown in the Corporate Property Block)	C	259	0	259	0	0	0	0	0	0	0	0	
Total Category C Schemes			12,994	(2,412)	10,582	11,649	(2,540)	9,109	(650)	8,730	7,424	(50)	7,374	

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes which are invest to save. (Category D).

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13				Revised Draft Capital Programme for 2013/14				Revised Draft Capital Programme for 2014/15				Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure		Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s		£000s	£000s	£000s		£000s	£000s	£000s		£000s	£000s	£000s
Sustainable Communities: Transport Infrastructure	Car Park Improvements & Ticket Machines Introduction of static ANPR into Dunstable and Leighton Buzzard carparks.	D	100	0	100	100	0	100		100	0	100		0	0	0	
Sustainable Communities: Transport Infrastructure	Highways Planned Maintenance Capitalisation of expenditure through revised work practices (matched to revenue savings in MTFP).	D	0	0	0	450	0	450		450	0	450		950	1,000	1,000	
Sustainable Communities: Transport Infrastructure	Highways Improving Walking Routes to Schools Extend the number of walking routes for students by improving safety features.	D	550	0	550	0	0	0		0	0	0		0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	Leisure Strategy Implementation Invest to Save project	D	2,000	0	2,000	611	0	611		611	0	611		2,000	2,000	2,000	
Sustainable Communities: Leisure and Culture Infrastructure	Libraries Remodelling Library Service modernisation to support the implementation of the library service review. Includes re-modelling libraries, piloting touchdown locations, investing in equipment and leverage for external funding.	D	150	0	150	250	0	250		250	0	250		0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	Libraries RFID Implementation Introduce technology to improve stock management. Provide self-service facility for users. Reduce staffing resources over medium term.	D	450	0	450	0	0	0		0	0	0		0	0	0	
Sustainable Communities: Leisure and Culture Infrastructure	Swiss Garden Heritage Lottery Fund Project To restore and develop Swiss Garden, a Regency Garden linked to the Shuttleworth Collection. Feasibility study and design works part funded by CBC and first tranche of Lottery grant. Major works to be funded by second bid to Heritage Lottery Fund.	D	17	0	17	67	0	67		67	0	67		66	50	50	
Sustainable Communities: Transport Infrastructure	Highways Street Lighting Maintenance Backlog (R) All corroded lighting columns in danger of collapse will be replaced. In addition, the lanterns on sound columns will begin to be replaced with more reliable, efficient and longer lasting varieties. This will reduce the Council's exposure to risk and allow savings on maintenance and energy costs.	D	750	0	750	750	0	750		750	0	750		750	750	750	

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes which are invest to save. (Category D).

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Sustainable Communities: Transport Infrastructure	Highways Structural Maintenance Block - Council Funded. Increase funding levels to top quartile levels.	D	4,000	0	4,000	4,000	0	4,000	4,000	0	4,000	4,000	0	4,000
Sustainable Communities: Transport Infrastructure	Integrated Transport Unit ICT System. Implement over multiple phases a passenger data and route management performance system. This will replace legacy databases created in different applications that are not linked and replicates data entry. Increases automation and interfaces with other CBC systems progressively.	D	75	0	75	30	0	30	0	0	0	0	0	0
Assistant Chief Executive- Resources	Consolidation of Applications. Application consolidation is part of the cost reductions plans in ICT to reduce the support costs for applications by reducing the number supported. Resources will be required to assess which applications can be released or migrated to other existing software within CBC.	D	100	0	100	50	0	50	50	0	50	0	0	0
Assistant Chief Executive- Resources	Medium Term Accommodation Plan ICT Infrastructure	D	350	0	350	0	0	0	0	0	0	0	0	0
Sustainable Communities: Transport Infrastructure	Highways Holistic Infrastructure Projects. Implement a holistic infrastructure approach to assets within a defined area.	D	1,000	0	1,000	0	0	0	0	0	0	0	0	0
Sustainable Communities: Transport Infrastructure	Highways Street Lighting Maintenance. (Additional Roll Out). Deliver the replacement of street columns and energy efficient lamps over three years.	D	850	0	850	850	0	850	840	0	840	0	0	0
Assistant Chief Executive- Resources	Asset Management System	D	150	0	150	0	0	0	0	0	0	0	0	0
Assistant Chief Executive- Resources	Capital Re-modelling to Facilitate Moves (MTAP), ie. out of Technology House	D	250	0	250	250	0	250	0	0	0	0	0	0
Assistant Chief Executive- Resources	Children's Case Management System. The £100K is funding from previous year to be used to preform snagging for CCMS should this be required post live implementation.	D	100	0	100	0	0	0	0	0	0	0	0	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes which are invest to save. (Category D).

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s
Assistant Chief Executive-Resources	<u>Data Centre Migration (NEW)</u> The costs of consolidating our infrastructure to our own locations from BBC and investigating the costs of moving this to a single hosted solution.	D	0	0	0	125	0	125	0	0	0	0	0	0
Assistant Chief Executive-Resources	<u>Enterprise Content Management (including MTAP Pilot in ICT and Assets)</u> Corporate roll out enterprise content management to support the MTAP and the need to increase office space in existing buildings by removal of paper document storage.	D	180	0	180	180	0	180	0	0	0	0	0	0
Assistant Chief Executive-Resources	<u>ICT Infrastructure - Hardware (from Rolling Programme)</u> The ICT Rolling Programme is designed to enable ICT to carry out business as usual procurement for the replacement of server, desktop, mobile and network costs; including the professional services to deploy this refresh programme. This years budget has been trimmed back to a minimum reducing from £856k to £716k mainly from software procurement which is expected to reduce as most investment is already covered by the Stability programme.	D	250	0	250	192	0	192	152	0	152	152	0	152
Assistant Chief Executive-Resources	<u>ICT Infrastructure - Professional Services (from Rolling Programme)</u> The ICT Rolling Programme is designed to enable ICT to carry out business as usual procurement for the replacement of server, desktop, mobile and network costs; including the professional services to deploy this refresh programme. This years budget has been trimmed back to a minimum reducing from £856k to £716k mainly from software procurement which is expected to reduce as most investment is already covered by the Stability programme.	D	200	0	200	164	0	164	164	0	164	69	0	69

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes which are invest to save. (Category D).

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
			Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s
Assistant Chief Executive- Resources	<u>ICT Infrastructure - Software (from Rolling Programme)</u> The ICT Rolling Programme is designed to enable ICT to carry out business as usual procurement for the replacement of server, desktop, mobile and network costs; including the professional services to deploy this refresh programme. This years budget has been trimmed back to a minimum reducing from £856k to £716k mainly from software procurement which is expected to reduce as most investment is already covered by the Stability programme.	D	100	0	100	110	0	110	0	110	0	110	0	110
Assistant Chief Executive- Resources	<u>ICT Stabilisation</u> £239k funds the phase 3 workstreams one of which is the required email service improvements and the upgrade of MS Office to a later version.	D	239	0	239	0	0	0	0	0	0	0	0	0
Assistant Chief Executive- Resources	<u>LDF related costs for land in Arlesey, North of Houghton Regis, North of Luton and Stratton Park Biggleswade.</u> Money to process land from existing agricultural use to full planning. The land will then be disposed of over a 7 year programme which should produce close to £100m Capital Receipts.	D	500	0	500	500	0	500	0	0	0	0	0	0
Assistant Chief Executive- Resources	<u>Public Services Network (PSN)</u> This is a capital amount for CBC to make the appropriate network changes to take advantage of the Public Services Network that will enable wider application sharing and the hosting of infrastructure by other partners.	D	50	0	50	100	0	100	0	0	0	0	0	0
Assistant Chief Executive- Resources	<u>Replacement of ex Incuba car park and upgrade of Watling House for Medium Term Accommodation Plan</u>	D	100	0	100	0	0	0	0	0	0	0	0	0
Assistant Chief Executive- Resources	<u>SAP Optimisation- Financial Forecasting</u> The roll out of BPC Financial Forecasting to the organisation based on the costs of SAP 9 week implementation plans.	D	180	0	180	0	0	0	0	0	0	0	0	0
Assistant Chief Executive- People & Org	<u>Channel Shift (NEW)</u>	D	1500	0	1500	250	0	250	0	250	0	250	0	0
Assistant Chief Executive- People & Org	<u>Customer Relationship Management (CRM)</u> Combination of two capital projects from the 2010/11 programme: Mid and South Beds T-Government Partnership and Partnership of Beds District Councils (combined budget 2010/11 of £343k).	D	260	0	260	50	0	50	0	50	0	50	0	0

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

Schemes which are invest to save. (Category D).

Directorate	Title and Description of the Scheme	Category	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16			
			Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	
Assistant Chief Executive- People & Org	SAP Optimisation- Implementation of Manager & Employee Self Service	D	100	0	100	0	0	0	0	0	0	0	0	0	0
	Total Category D Schemes		14,551	0	14,551	9,079	0	9,079	9,382	0	9,382	8,131	0	8,131	0

This page is intentionally left blank

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

HOUSING REVENUE ACCOUNT

Title and Description of the Scheme	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
General Enhancements (formerly Minor Works) Various one-off projects required on an ad hoc basis and not identified in a specific capital project, eg defective damp-proof.	250	0	250	259	0	259	268	0	268	277	0	277
Drainage & Water Supply A programme of improvements to water supplies and water mains systems where these systems have deteriorated due to age.	175	0	175	181	0	181	75	0	75	78	0	78
Stock Remodelling Various projects that have been identified to enhance the stock: eg. improve insulation, convert bedsits to flats, convert flat to pitch roofs, construct lift shafts, etc.	450	0	450	466	0	466	482	0	482	499	0	499
Garage Refurbishment To ensure our garage block sites are in a safe and secure condition.	50	0	50	52	0	52	54	0	54	55	0	55
Paths & Fences siteworks Identification of defects and design, plan and install improvements.	60	0	60	62	0	62	64	0	64	67	0	67
Estate Improvements Improvement to the amenities and appearance of our neighbourhood.	250	0	250	259	0	259	268	0	268	277	0	277
Energy Conservation Improve the energy efficiency of the housing stock.	250	0	250	259	0	259	268	0	268	277	0	277
Roof Replacement A programme of replacement where the roof covering is inadequate.	240	0	240	248	0	248	257	0	257	266	0	266
Central Heating Installation Delivery of affordable warmth and improvement to thermal comfort while reducing harmful emissions.	1050	0	1050	1087	0	1087	1125	0	1125	1164	0	1164
Rewiring Improvement to wiring for efficiency and safety reasons.	340	0	340	352	0	352	364	0	364	377	0	377
Kitchens and Bathrooms Identify properties that will fail the Decent Home Standard and institute remedial action.	1100	0	1100	1139	0	1139	1178	0	1178	1220	0	1220
Central Heating communal To deliver affordable warmth and improve thermal comfort while reducing harmful emissions.	176	0	176	182	0	182	189	0	189	195	0	195

CENTRAL BEDFORDSHIRE CAPITAL PROGRAMME 2012/13-2015/16

HOUSING REVENUE ACCOUNT

Title and Description of the Scheme	Revised Draft Capital Programme for 2012/13			Revised Draft Capital Programme for 2013/14			Revised Draft Capital Programme for 2014/15			Revised Draft Capital Programme for 2015/16		
	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s	Gross Expenditure £000s	External Funding £000s	Net Expenditure £000s
<u>Secure door entry</u> Replacement of front and rear doors with quality composite doors.	350	0	350	362	0	362	375	0	375	388	0	388
<u>Structural repairs</u> Correction of structural defects arising from subsidence.	150	0	150	155	0	155	161	0	161	166	0	166
<u>Aids and adaptations</u> Where it is not possible to relocate to adapted properties this resource enables us to adapt the clients current property.	450	0	450	466	0	466	482	0	482	499	0	499
<u>Asbestos management</u> Identify, monitor, and dispose of asbestos correctly.	58	0	58	60	0	60	62	0	62	64	0	64
<u>Capitalised Salaries</u> Capitalise salary costs within Asset Management for time spent on the capital programme.	343	0	343	355	0	355	367	0	367	380	0	380
<u>Window Replacement</u>	0	0	0	0	0	0	0	0	0	0	0	0
<u>Plasticisation</u> Changing wooden fascia and soffit boards for plastic ones.	400	0	400	414	0	414	0	0	0	0	0	0
<u>Sheltered Housing Re-provision</u> Renewal of Sheltered Accommodation with focus on Extracare provision.	0	0	0	4125	0	4125	4125	0	4125	0	0	0
Total	6,142	0	6,142	10,483	0	10,483	10,164	0	10,164	6,249	0	6,249